

8 REPORT OF THE CHIEF EXECUTIVE OFFICER

8.1 Dissolving the Kiama Harbour Activation Working Group

CSP Objective: Outcome 3.4: Our infrastructure is well planned, well managed, safe and inclusive.

CSP Strategy: 3.4.1 Advocate for better planned transport infrastructure to create safe travel routes whether we are walking, cycling, driving or using public transport to key destinations and facilities.

Delivery Program: 3.4.1.1 Work to improve Council's ability to meet increase in demand for public infrastructure and assets.

Item 8.1

Summary

The purpose of this report is to recommend that the Kiama Harbour Activation Working Group been dissolved. The Kiama Harbour Activation Working Group was established in April 2026 to advocate for the implementation of the Transport for NSW's (TfNSW) 'Kiama Harbour Revitalisation Action Plan'.

The group was envisaged as a forum to bring together relevant stakeholders to support the advocacy initiatives.

Following its establishment, initial steps were taken to identify membership and confirm governance arrangements. However, the working group has not formally convened, and no meetings have taken place since its formation. The working group is due to meet in the first week of July.

Subsequently, the appointed Chair resigned from their position as Councillor prior to the group's first meeting. At the ordinary June 2026 meeting Council indicated a preference to dissolve this Working Group and reallocate funds in the 2026-27 budget to alternative operations/services.

Financial implication

Funds were allocated in the 2025–26 Council Budget to support the establishment and operation of the working group.

Risk implication

One of the advocacy initiatives in Council's State Government Advocacy Plan is for the implementation of the Kiama Harbour Revitalisation Action Plan. The creation of the working group sought to advocate to the NSW Government on this Plan.

Policy

Terms of reference for the Kiama Harbour Revitalisation Working Group.

Transport for NSW Kiama Harbour Revitalisation Action Plan (2021).

Delivery Program and Operational Plan 2025-26.

Council's State Government Advocacy Plan.

Consultation (internal)

Councillors.

Report of the Chief Executive Officer

8.1 Dissolving the Kiama Harbour Activation Working Group (cont)

Director Corporate and Commercial.

Head of Implementation.

Communication/Community engagement

Following the April 2026 Council meeting the members were appointed.

Attachments

Nil

Enclosures

Nil

Item 8.1

RECOMMENDATION

That Council:

1. Dissolves the Kiama Harbour Activation Working Group and thank the members who have been appointed.
2. Distribute the associated working group budget into the budget for the 2026-27 Financial year.

Background

At the April 2026 ordinary meeting of Council, the following was resolved:

26/099OC:

1. *Appoint the following three (3) applicants to the Kiama Harbour Activation Working Group:*
 - *Sarah Streamer*
 - *Edward (Ned) Jeffries*
 - *Andrew Dooley*
2. *Thank all community members that applied for the roles and encourage their participation throughout the term of the working group as invited subject matter experts where appropriate.*

The Kiama Harbour Activation Working Group was established in April 2026 to support the advocacy initiatives in Council's State Government Advocacy Plan for the implementation of the Kiama Harbour Revitalisation Action Plan providing coordinated input and oversight in relation to Kiama Harbour.

The group was envisaged as a forum to bring together relevant stakeholders to support the advocacy initiatives.

Following its establishment, initial steps were taken to identify membership and confirm governance arrangements. However, the working group has not formally convened, and no meetings have taken place since its formation.

Report of the Chief Executive Officer

8.1 Dissolving the Kiama Harbour Activation Working Group (cont)

Subsequently, the appointed Chair resigned from his position as Councillor prior to the group's first meeting. The working group is due to meet in the first week of July.

In parallel, the broader organisational context has evolved.

Key factors include:

- The original objectives of the working group have either reduced in priority, been addressed through alternative channels, or no longer require a dedicated forum;
- Relevant activities have been progressed through existing teams or governance structures, removing the immediate need for a separate working group; and
- There is limited value in reactivating or reconstituting the group, given the absence of established momentum and competing organisational priorities.

As a result, the working group has not transitioned into an operational state, and there are no active deliverables, dependencies, or outputs associated with its continuation.

A review of the working group's status has therefore concluded that it is no longer required. Formal dissolution will enable closure of the governance structure, provide clarity to stakeholders, and ensure organisational focus remains aligned to current priorities.

Item 8.1