



External Grant Management Policy

Policy owner	Chief Financial and Technology Officer
Department	Finance
Date endorsed	D Month Year
Next review date	D Month Year
TRIM reference	25/56533

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Policy statement / objectives

Kiama Municipal Council is committed to actively identifying and applying for external grant opportunities to support projects that enhance community wellbeing, infrastructure, sustainability and innovation.

The objectives of this Policy are to:

- Provide a strategic, transparent and coordinated framework for pursuing external funding.

RESPECT • INTEGRITY • INNOVATION • TEAMWORK • EXCELLENCE •

- Define roles and responsibilities for managing grant applications, approvals and reporting.
- Ensure alignment with Council's strategic objectives and long-term financial planning.
- Maximise the efficient use of internal resources in pursuing and managing external grants.
- Promote accountability and compliance with grant funding requirements.

Scope

This policy applies to all external grants that the Council may seek or receive for its projects and operations. It covers grants from Federal and State Governments, and other external sources, including cash or in-kind support, whether Council is the sole applicant or a partner in a joint application. It excludes programs where Council distributes grants to external parties (such as community grant programs), focusing instead on incoming grants.

All Council employees and officers involved in identifying, applying for or managing external funding must adhere to this policy.

References

- Local Government Act 1993 (NSW)
- NSW Government Grants Administration Guide
- Council's Community Strategic Plan and Delivery Program
- Council's Code of Conduct
- Risk Management Framework
- Project Management Framework

Consultations

- Governance
- Executive Leadership Team
- Audit, Risk and Improvement Committee

Definitions

Term	Definition
Grant	A financial contribution provided by an external organisation to fund specific Council activities, projects, or programs.
Funding Body	An external entity such as a government agency or philanthropic organisation that offers grants.
Acquittal	The process of reporting to a funding body on how grant funds were used, including outcomes and financial expenditure.

Variation and review

Council reserves the right to review, vary or revoke this Policy.

It is recognised that, from time to time, circumstances may change leading to the need for minor administrative changes to this document.

Where an update does not materially alter this document, such a change may be made administratively. Examples include a change to the name of a KMC department, a change to the name of a Federal or State Government department, and a minor update to legislation which does not have a material impact.

Review history

Date reviewed	Date adopted / endorsed	Brief detail of amendments
N/A	XXXX	New policy

POLICY

1. Roles and responsibilities

1.1 Council (elected members):

- The elected Council holds ultimate oversight.
- Council is responsible for adopting this grant policy and any future amendments.
- Councillors provide strategic direction on funding priorities and approve grant applications or commitments that fall outside delegated authority such as grants above \$1M, applications requiring unbudgeted co-funding or carrying high risk.
- Council also reviews regular grant status reports and receives information on outcomes, ensuring transparency and alignment with community expectations.
- Short lead time – it is recognised that at times there is a short lead time for external grant applications that does not allow sufficient time for Council authorisation. Should this occur, the Chief Executive Officer will authorise the application, if the funding application is successful, a report must be provided to Council before the funding agreement is signed.
- For the avoidance of doubt, Council approval will not be sought for an application that is included in Council's current Delivery Program and Operational Plan and Long-Term Financial Plan and as such, is in line with Council's strategic priorities and does not impact Council's budget.

1.2 Chief Executive Officer (CEO):

- Oversees Council's overall strategic direction and authorises high-value or high-risk grant submissions.
- Exercises authority to approve and execute grants up to \$1M where funding supports existing Council programs and proposed funding agreements do not require amendment to internally sourced funding. Any grant accepted under this delegation must be reported to Council for information.
- Where funding offered supports new programs that have not been identified in Council's Delivery Program and/or Operational Plan, or where the proposed funding agreement would require financial contribution from Council that is not already budgeted, Council approval is required.
- Ensures adequate resources are allocated to support grant-seeking and project delivery.

- Reports to Council on strategic grant outcomes and significant opportunities or risks.

1.3 Directors and Managers

- Approve grant proposals developed within their departments within their delegation.
- Ensure alignment of proposed grant projects with strategic objectives and budget commitments.
- Oversee performance and compliance with funding conditions.

1.4 Grants Officer

- Monitor and disseminate information about current and upcoming funding opportunities.
- Provide guidance and support to staff on grant applications and funding body requirements.
- Maintain a central register of all grant applications, outcomes and acquittals.

1.5 Project Managers

- Develop project proposals and lead application writing with input from relevant stakeholders.
- Manage delivery of funded projects, including timelines, budgets and compliance.
- Prepare progress reports and final acquittals in collaboration with the Grants Officer.

2. Funding applications

- All applications for external funding must comply with Council's policies and procedures and follow the relevant guidelines and funding rules of the funding body.
- Proposals for funding in the form of a Project Business Case must be approved by the CEO and where Council is required to provide a co-contribution, the Project Business Case must be approved by Council.
- The relevant Director is responsible for ensuring the project is strategically and financially acceptable to the service budget.
- All applications are required to undergo a full evaluation and budget check coordinated with the Chief Financial & Technology Officer prior to approval by the CEO and submission to the funding body.
- The CEO retains the right to defer a submission of any application if it is deemed the application is not up to a competitive standard or is harmful to the Council in any way, including potential damage to the integrity or reputation of Council.
- Once a funding application is submitted, regardless of the outcome, the application must be recorded on Council's Grant Register by the Grants Officer or their delegate.
- The Department Manager/Project Manager will work with the funding body to formally co-ordinate the acceptance of an offer of funding.
- For compliance, audit and legal reasons, all related funding agreements and variation negotiations must be documented in writing, either by a fully executed agreement, or signed correspondence.
- All funding agreements and variations to funding agreements must be reviewed by the relevant Director.
- The establishment and execution of a funding agreement must be signed off by the CEO.

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- Council's Grants Register must indicate that the grant is active and who the project manager is.

3. Management of grant projects and grant funds

- The relevant Director will assign a project manager, to deliver the grant funded project in accordance with applicable Council policies and procedures.
- The assigned project manager must ensure that their activities fit within the parameters of the funding agreement; such as how funds are to be spent, including expenditure against approved budget headings.
- The project manager must establish project management documentation using Council's project management framework and templates in compliance with Council's Project Management Framework.
- Any variations to a funding agreement must be documented and in accordance with the funding agreement following a formal request from the project manager or funding body.
- Any variation to scope of the project and initial design must be approved by the relevant Director.
- The Project Manager must notify the Grants Officer where a variation to a Grant has been approved.
- The Grants Register will be monitored, reviewed and maintained by Council's Grants Officer in consultation with Finance.
- Project managers/service managers are responsible for implementing funded projects according to the terms and conditions of funding agreements, including meeting project milestones, outputs and conforming to project budgets.
- It is the responsibility of the project manager to inform the Director and Grants Officer of any changes to the project that deviates from those previously agreed to with the funding body.

4. Completion of grant funded projects (acquittal)

- Project managers are responsible for preparing progress and final project reports.
- All funds must be expended in accordance with the funding agreement conditions.
- Project Managers must notify Accountant – Capital Works and Funding and Grants Officer on the completion of grant funded projects to ensure that requirements for acquittal are complied with and that the Grants Register is up to date.
- In compliance with the funding agreement and/or as specified within the funding agreement, completed projects must go through an acquittal process, and any unspent funds must be distributed as per the contractual specifications.
- If the funding agreement is silent on remaining funds at the completion of the project, the remaining funds may be used at the discretion of the CEO.
- Project managers and the Chief Financial & Technology Officer are responsible for invoicing funding bodies for grant monies and ensuring project accounts are credited accordingly.

Attachments

Nil.

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Authorisation

Name: ELT meeting date OR Council resolution No: ****
Date: Date endorsed by ELT or adopted by Council

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Enclosure 1



Public Exhibition Engagement Report

Kiama Sports Complex Masterplan

The Kiama Sports Complex and Leisure Centre are vital hubs for sports and recreation in the Kiama Local Government Area.

However, the playing surface and lighting need significant infrastructure upgrades, and the buildings and amenities are nearing the end of their lifespan. At this stage, minor repairs are no longer enough to keep them functioning at a high standard.

With the right improvements, this facility has the potential to enhance participation through better amenities, a more integrated design and high-quality infrastructure.



This report summarises the community and stakeholder feedback received during the public exhibition of the draft. It should be read in conjunction with the Community Consultation Engagement Report, which can be found here: yoursay.kiama.nsw.gov.au/kiama-sports-complex-and-south-verri-reserve-masterplans/kiama-sports-complex-masterplan

Public exhibition period

10 June to 5 August 2025

Promotional activities

Dedicated Your Say Page | Media release x 2 | Monthly newsletter (946 opens) | Social Media posts (15,000+ reach) | Posters distributed across the municipality | Targeted stakeholder interviews | Community pop-ups x 2 | Included in The Bugle newspaper double spread.

How community got involved



What we heard

The Skatepark to remain at the Sports Complex. Additional courts required for both Netball and Basketball with the inclusion of multipurpose courts. All options of the Masterplan did not include sufficient parking for the complex. A 50-metre indoor pool is required. Upgrades to amenities and lighting is essential.

Outcome

All 3 all options will need to be reviewed and combine best elements of each option into one final draft which will include the Skatepark.

What's next

Submissions received will formulate a revised single option to include the best elements of each option.

Once a final draft Masterplan is completed – Council will seek final community consultation on the final draft.

Summary table of feedback received and staff responses

Feedback received	Response	Outcome
177 submissions were received. - Option preference: ➤ Option 1 – 13 votes ➤ Option 2 – 11 votes ➤ Option 3 – 24 votes ➤ Unsure – 121 votes	Noted	Following feedback all options will need to be reviewed in view of comments received and combine best elements of each option
Skatepark – 95% of submission were against the removal or relocation of the skatepark	This aspect of the Masterplan drew the most submissions. Concerns raised included relocation of the skatepark with no specific site proposed. Majority of submissions requested the skatepark remain in its current location.	All options will need to be reviewed to include the skatepark.
Parking – 15% were concerned there was not enough Parking	Given the proximity to the town centre and lack of side street parking the opportunity for any additional parking should be explored more.	More parking needs to be reconsidered in the review.
Netball, Basketball and multipurpose courts	Concerns not enough courts in general. This includes both Netball and Basketball	Consideration of additional courts including multipurpose courts
Indoor Pool – request for a 50m pool	Leisure Centre is at the end of its life and upgraded Centre is needed, this should include a 50-metre pool, and kids splash park as a priority and a 25-metre pool for learn to swim.	Consideration of these additional facilities to be incorporated in the review.
Lighting and Amenities	Updated amenities required and include more amenities for females. All lighting within and around the complex needs to be considered.	Consideration of these requirements to be incorporated in the review.

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South Werri Reserve
Plan of Management

November 2025

local  consulting

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Document Control

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Version	Date	Authors	Reviewer	Approved
1	27.11.25	C. Dunsford	S. Thompson	S. Thompson

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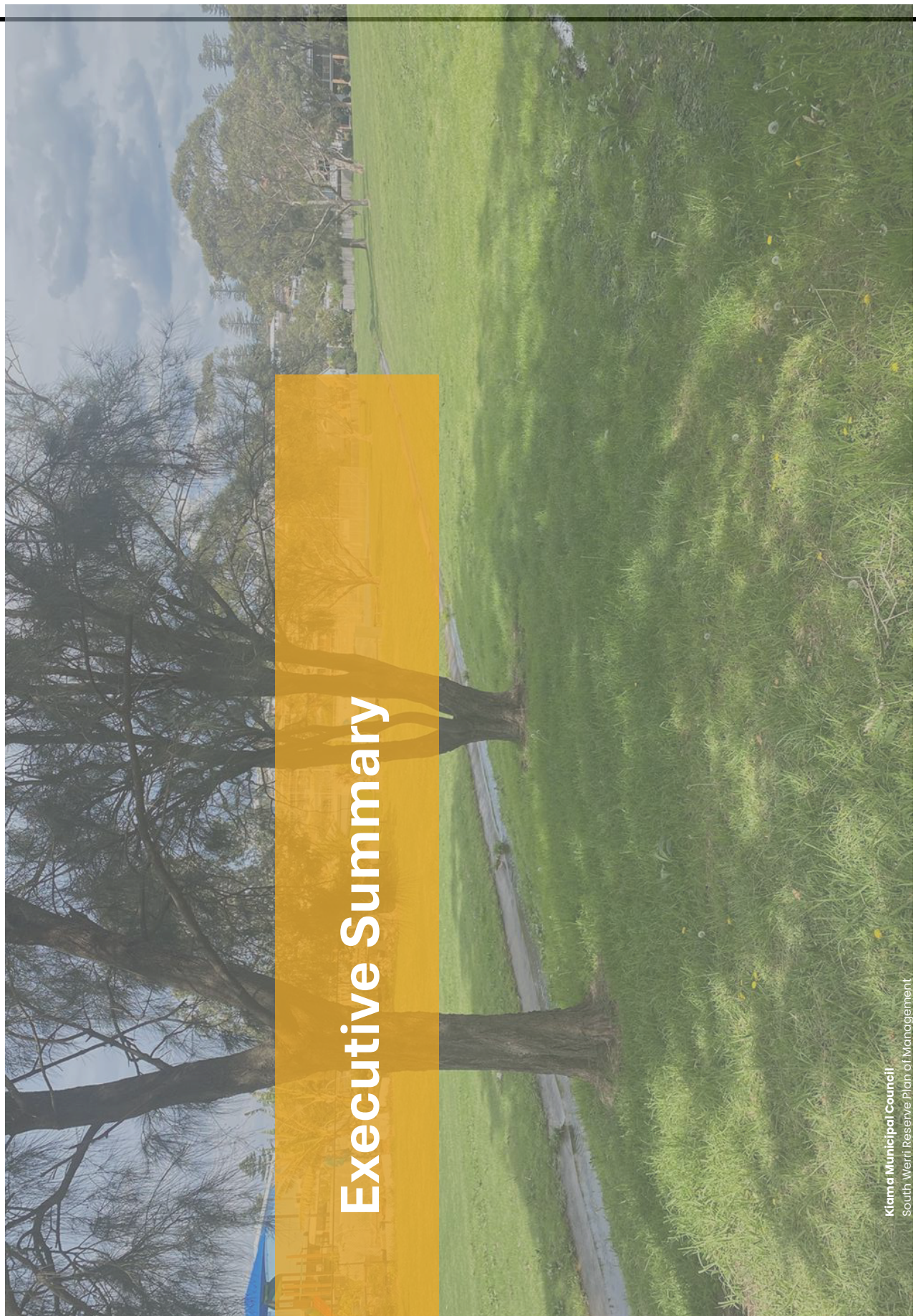
Kiama Municipal Council
South Werri Reserve Plan of Management

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Acknowledgment of Country

We acknowledge the Wodi Wodi people on Dharawal country as the traditional custodians of the land on which our South Werri Reserve is located. We pay our respects to ancestors and Elders, past, present and emerging.



Item 13.4

Enclosure 1

Executive Summary

South Werri Reserve is just under 3.7 hectares of Council-owned public open space located on the corner of Pacific Avenue and Geering Street in Gerringong. It is adjoined to the north by Gerringong Bowling & Recreation Club and Werri Beach Holiday Park, to the south and west by low-density residential development, and to the east by Werri Beach as shown in the aerial photo below.



Under the *Local Government Act 1993*, Council owned land is to be classified as either 'Community' or 'Operational' land. All land classified as 'Community' land, which includes South Werri Reserve, is to be included in a Plan of Management. This site-

Kiama Municipal Council
South Werri Beach Plan of Management

specific Plan of Management now supersedes the previous Plan that was adopted by Council in 2002.

In preparing a Plan of Management, the 'land category' of land must also be determined under the *Local Government Act 1993*. This current Plan of Management retains the 'General Community Use' and 'Sportsground' land categories that were previously included in 2002.

South Werri Reserve includes a range of natural and recreation spaces. These include the recently constructed Gerringong Surf Life Saving Club (SLSC) building, as well as the existing skate park, basketball court, tennis courts, playground, amenities building, green space, concrete channel/ creek line, BBQs, picnic tables and associated car parking.

The South Werri Reserve Master Plan (as shown in Appendix A) was prepared for the site in 2025, and this Plan of Management enables the implementation of the Master Plan. The Master Plan reflects the community's desire to preserve and enhance the natural attributes of the site while also creating more opportunities for recreation, especially for youth.

Through community consultation and review processes undertaken for both the Master Plan and this Plan of Management, the site's values have been captured, with accompanying Plan of Management objectives also providing further direction. A snapshot of these is provided below.

The Plan of Management and Master Plan allow the reserve to continue to be developed as a key recreational and sporting area, formalising existing uses and providing ongoing certainty for the community.

Site name	South Werri Reserve
Land owner	Kiama Municipal Council
Property description	Lot 16 DP 262469, Lot 29 DP 239873, Lot 1 DP 1075959 & Lot 2 DP 1075959
Address	Pacific Avenue and Geering Street, Gerringong, NSW
Area	3.67 hectares (approx.)
Land zoning	RE1 - Public Recreation
Categorisation	'General Community Use' and 'Sportsground'
Heritage	Not listed
Date of Adoption	X
Review Period	10 years



PLAN OF MANAGEMENT
OBJECTIVES

- 1 Balancing public use activities with the environmental qualities of the site.
- 2 Ensuring the upgrade and provision of new recreational facilities that meet increasing levels of local community and visitor use.
- 3 Recognising cultural and natural values so that they can be protected, enhanced and celebrated where appropriate.
- 4 Matching base level infrastructure, such as parking, access, drainage and wayfinding signage, to use levels.
- 5 Balancing community access opportunities with areas to be exclusively used by the site lease holders, including the Gerringong SLSC.



1. Introduction

Kiama Municipal is responsible for a range of Council owned land throughout its local government area (LGA). Under the *Local Government Act 1993*, Council owned land is managed as either 'Community' or 'Operational' land, with a range of categories being applied to 'Community' land to guide its ongoing management.

All land classified as 'Community' land must be captured within a Plan of Management, which provides further details of how that land will be managed.

This relationship is shown in Figure 1.

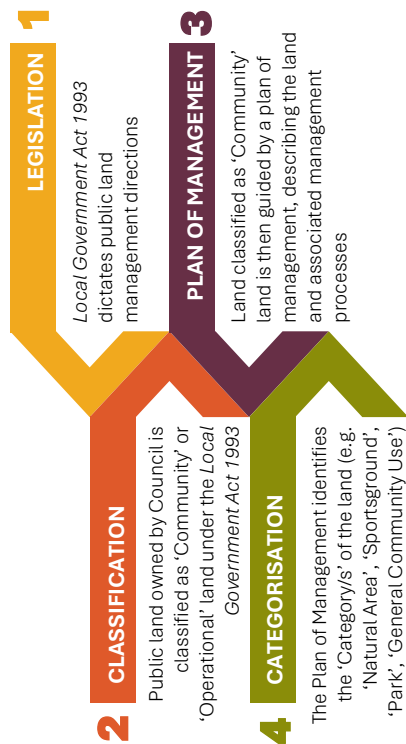


Figure 1: Legislative relationship to plan of management

1.1 Why prepare this Plan of Management?

Council's Local Strategic Planning Statement (LSPS) 2025 includes Theme 5: Foster Vibrant and Accessible Places. This theme includes an action under Planning Priority 14 to "Prepare and adopt Plans of Management for Council owned and managed land to ensure public places are managed to create vibrant and inclusive spaces". This action has a short-medium timeframe.

This recent strategic planning direction, combined with the recently constructed Gerringong SLSC building and the recently prepared South Werri Reserve Master Plan, means that a new site-specific Plan of Management is now appropriate for the site to update the 2002 version.

Through the site-specific nature of this Plan of Management, Council is able to establish detailed directions for future management and development, based on the layers of engagement undertaken through the 2025 LSPS, 2025 Master Plan, and the preparation and statutory exhibition of this document, as further outlined in Section 3.1.1.

Together, the Plan of Management and Master Plan (see Appendix A) create a platform for the continued long-term use of South Werri Reserve as an important sporting and community facility for the LGA.

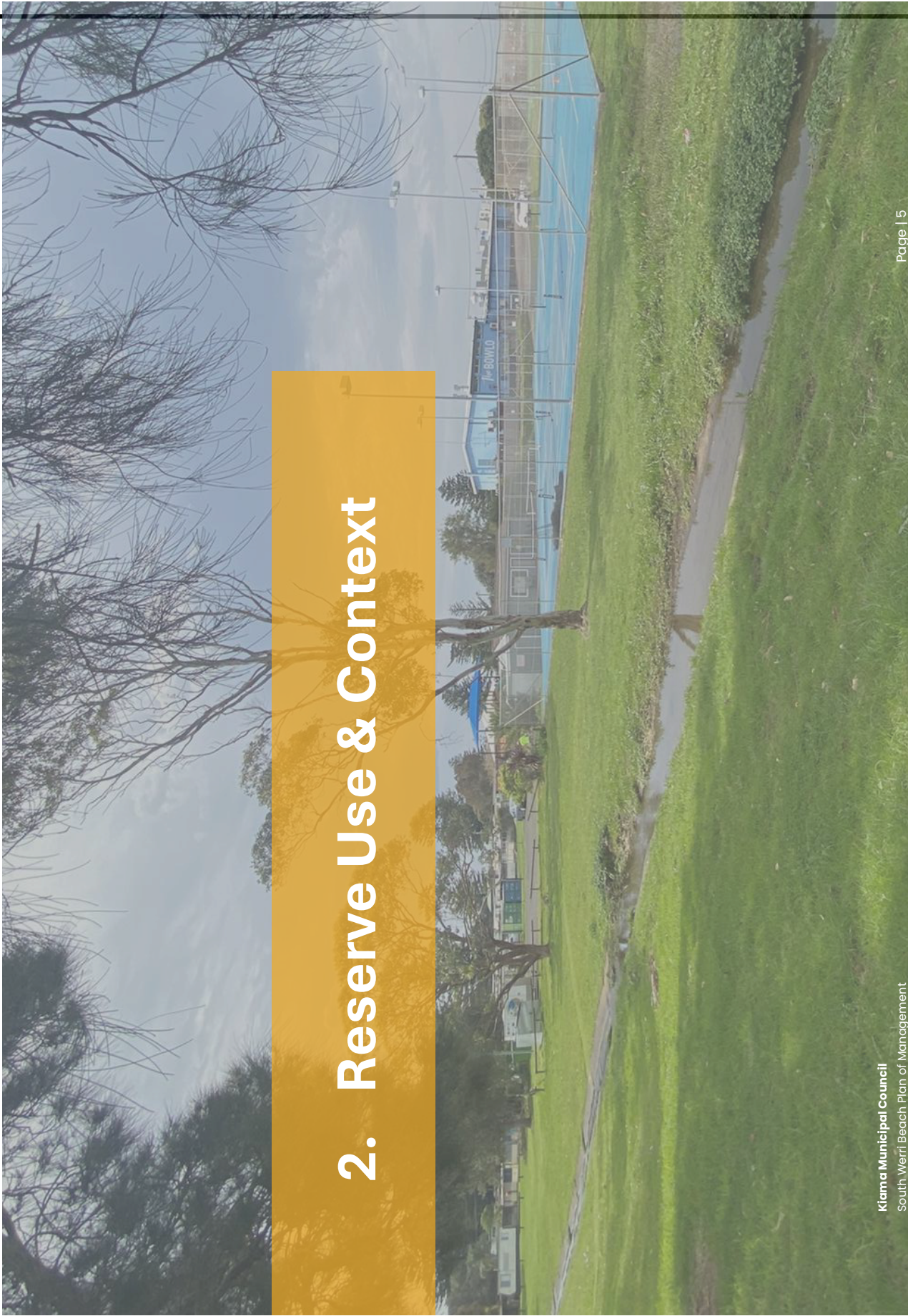




Figure 2: Land subject to this Plan of Management

2. Reserve Use & Context

2.1 Local Context

South Werri Reserve is located in Gerrington, with a main frontage to Pacific Avenue. The site predominantly adjoins low-density residential development to the south and west, Gerrington Bowling & Recreation Club and Werri Beach Holiday Park to the north, with Pacific Avenue and the foreshore creating its eastern boundary. Figure 2 provides an overview of the area subject to this Plan of Management.

Pedestrian access is available to South Werri Reserve from a number of public roads, including:

- o Pacific Avenue – at the site’s eastern boundary,
- o Geering Street – at the site’s southern boundary, and
- o Sharwood Place – at the site’s western boundary.

Vehicle access into the site is only available from Pacific Avenue.

The site is comprised of four lots, as indicated in Figure 2.

2.2 Overview of site history

South Werri Reserve is located in the Parish of Gerrington, County of Camden, and is situated in the southern part of the Illawarra Local Aboriginal Land Council. The reserve contains a number of significant Aboriginal sites and the land is important to Aboriginal people – particularly those with ancestral and historical connections to the locality. The ongoing and future management of the reserve needs to recognise this.

There is no heritage listed items on or in the immediate vicinity of the reserve.

The reserve is located in a natural drainage depression, and prior to development as a reserve was located within the hind sand dune area west of Werri Beach.

The Gerringong Tennis Club and Gerringong SLSC commenced operation at the site in 1971. Excluding the Gerringong Tennis Club building and the former Gerringong SLSC building most facilities and structures on the site have been constructed since 1989. The first Plan of Management for the site was prepared in 1995 and subsequently updated in 2002.

2.3 Landform, landscape and vegetation

The landform of South Werri Reserve generally slopes from an elevation of around 15–20m AHD along the south and south-western part of the site, to lows along the eastern boundary (at around 5–10m AHD). Prior to any alteration of the site, it formed part of the hind dune area of South Werri Beach and carried water to Werri Lagoon in the north.

There is a natural drainage depression or basin (as shown in **Error! Reference source not found.**) centrally located in the site and a concrete drainage channel runs north–south (between Bridges Road and Gerring Street) in the western part of the site.



Figure 3: Natural drainage depression on site

While the soil profiles have been altered due to drainage works and flooding, the original profiles through the lower portions of the site support coarse textured alluvial soils.

As a consequence of the land being used for open space and recreation purposes, vegetation within the site is relatively limited. Vegetation is a mix of self-seeded *Acacia longifolia* var. *sophorae* (coastal wattle) and bitou bush in isolated locations, along with some introduced plantings as part of the landscaping of the Reserve. Of note are two large Norfolk Pine trees located to the west of the Gerringong SLSC building.

2.4 Current site use

Today, there are four key sporting uses (surf life saving, tennis, basketball and skateboarding/ scootering) along with various other formal and informal recreation and community uses of the site, including use for informal picnics, active recreation (walking and cycling) and occasional events. The site is also home to the Gerringong SLSC and Gerringong Tennis Club.

Facilities on South Werri Reserve include:

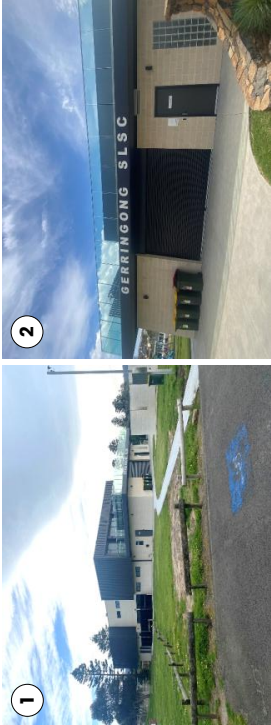
- Recently constructed Gerringong SLSC building and associated structures, including outdoor showers and kiosk
- Tennis club house and five tennis courts (two also line marked for pickleball)
- Informal recreation areas including basketball court, skate park, playground and picnic facilities
- Car park, pathways and a footbridge, and
- Drainage infrastructure

The location of various site facilities, and photos of the site are provided in Figure 4 and **Error! Reference source not found.** respectively.

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Figure 4: Current site use areas & facilities



1 and 2 Gerringong SLSC building

Figure 5: Site photos



9 Playground
10 Basketball court
11 Skate park
12 Main car park

Figure 5: Site photos (continued)

2.5 Asset condition

The Gerringong SLSC building and associated structures are of recent construction having officially opened in March 2025, with asset ratings generally being correspondingly good.

Elsewhere within the Reserve, and whilst facilities and infrastructure are generally well maintained, there are likely to be upgrades and new facilities that are needed across the life of this Plan of Management. This is particularly evident in terms



3 SLSC Building kiosk
4 SLSC memorial garden
5 Tennis courts
6 Gerringong Tennis Club house
7 Drainage line adjoining tennis courts
8 Pedestrian bridge and access way

of the existing tennis and basketball court surfaces, skate park infrastructure, car parking, pathways and drainage areas.

A summary of the existing assets and their condition is provided in Appendix C.

2.6 Future development

As alluded to in the previous section, several assets are likely to be at or nearing their end of life throughout the life of this Plan of Management. The South Werri Reserve Master Plan (2025) identifies a series of potential improvements to the site that reflect many of these requirements (refer to the Master Plan at Appendix A).

Use of the Reserve is otherwise anticipated to increase over time and as the population of the area grows. Improvements will therefore be based on existing and anticipated future community needs, as well as environmental improvements and to facilitate a balanced approach to events and uses on the site.

The timing of the future development outlined above is currently unknown and will be considered within the broader context of Council's responsibilities when developing its annual budget and other strategic documents.

2.7 Key legislation

This section describes the legislation and associated requirements that affect the management and use of South

Werri Reserve. There are two key pieces of legislation that apply being:

- *Local Government Act 1993* – as Council is the owner of the land, it is managed under the provisions of this Act, and
- *Environmental Planning & Assessment Act 1979* – which dictates the approvals processes and environmental considerations for development and activities on land in NSW.

Details of each are provided in the following sub-sections.

2.7.1 Local Government Act 1993

Under Section 36(1) of the *Local Government Act 1993*, a Plan of Management must be prepared for land that is classified as 'Community' land. In general terms, a Plan of Management:

- Is prepared by a council in consultation with the community,
- identifies the important features and attributes of the land, including how it is used at the current time,
- identifies how the council will manage the land, and
- indicates how the land may be used or developed in the future.

The *Local Government Act 1993* also sets out a range of associated activities and processes under various sections. A summary of the key provisions is provided in Table 1, though a number of other sections also apply, generally being captured under Chapter 6, Part 2, Division 2 of the Act.

Table 1: Local Government Act requirements

Requirement	Act Section
To prepare Plans of Management for all 'Community' land	35, 36(1)
What a Plan of Management for council owned land must include and how it is to be 'categorised' for use	36(3), 36(4)
Objectives for management of all 'Community' land 'categories'	36E – 36N
A draft Plan of Management must be exhibited prior to adoption and may be re-exhibited if amended prior to adoption	38, 39, 40
Use and nature of 'Community' land must not change prior to the preparation of a Plan of Management	44

2.7.2 Environmental Planning and Assessment Act 1979

The *Environmental Planning and Assessment Act 1979* is the primary law regulating land use and development in NSW. It allows plans to be made to guide development processes and regulate land use. Such plans are known as environmental planning instruments (EPs) and include Local Environmental Plans (LEPs) and State Environmental Planning Policies (SEPPs).

A primary function of LEPs and SEPPs is to specify where different kinds of development are allowed (e.g. in certain land use 'zones') and what issues must be considered in determining if certain development or use is to be permitted. Any use or development of land must be consistent with the applicable environmental planning instruments.

Kiama Municipal Council
South Werri Reserve Plan of Management

- For South Werri Reserve, key environmental planning instruments that may be relevant include:
- Kiama Local Environmental Plan 2011
 - Kiama Development Control Plan 2020
 - SEPP (Transport & Infrastructure) 2021
 - SEPP (Exempt & Complying Development Codes) 2008

As shown in

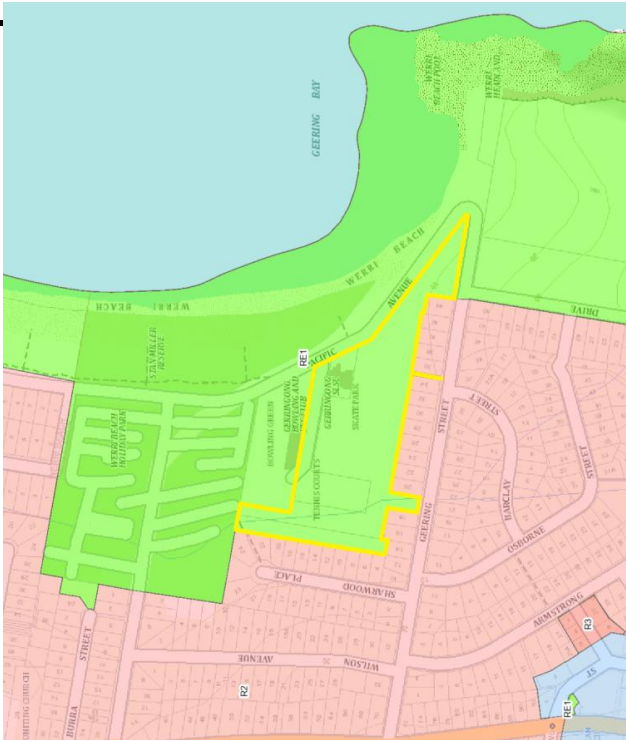


Figure 6, the site is zoned RE1 Public Recreation under Kiama Local Environmental Plan 2011 (Kiama LEP 2011). The site is part of a larger surrounding area also zoned RE1 Public Recreation,

and adjoins an area of low density zoned residential land. Further to the south-west is the Gerringong Local Centre that includes land zoned E1 Local Centre and R3 Medium Density Residential, as also shown on Figure 6.

The activities and development outlined within this Plan of Management are generally permissible either with or without consent under the Kiama LEP 2011 in the RE1 Public Recreation zone. In addition, *SEPP (Transport & Infrastructure) 2021* provides for certain infrastructure works to be 'exempt development', 'complying development', 'development that is permitted without consent' that may also apply - such as for the development of pathways, recreation areas and information boards.

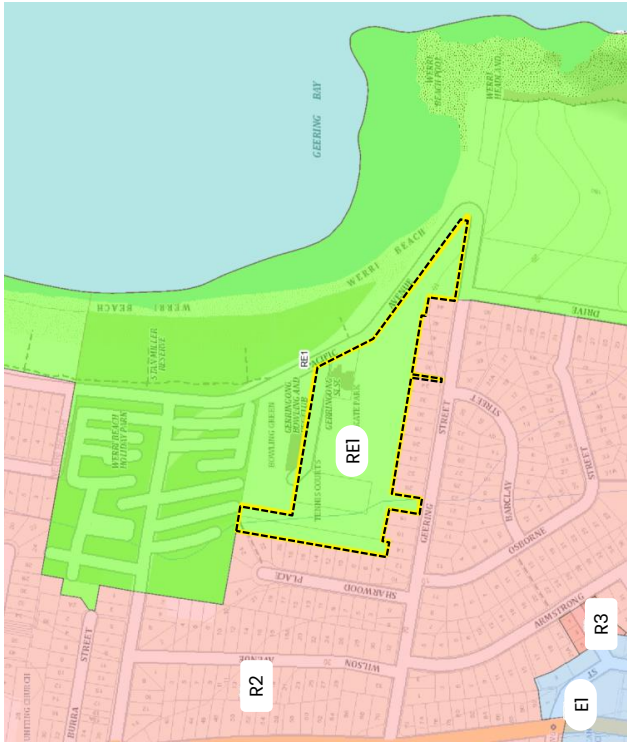


Figure 6: Site and surrounding land use zones

2.7.3 Other legislation

A range of other legislation also applies to the management of public land, as well as to items of heritage significance and environmental value. Application of other legislation will typically depend on the activities or uses being undertaken, and the attributes of the land - for example, the presence of native vegetation. Legislation that may be relevant to the future development of South Werri Reserve includes:

- o *Heritage Act 1977*,

1.3 – We are committed to learning about, honouring, preserving, and sharing both our Aboriginal heritage and the history of first settlement.

Sustainable goals

2.1 – We protect our people, place and biodiversity through thoughtful planning and actions, preserving the natural environment that defines our spectacular landscapes.

Resourceful goals

3.2 – An economy that balances tourism opportunities with resident needs and ensuring we don't lose our community feel.

Responsible goals

4.1 – Public funds and assets are managed strategically, transparently and efficiently.

2.8.2 Draft South Werri Reserve Master Plan

A Draft Master Plan for South Werri Reserve was developed and exhibited in June – August 2025. The exhibited Master Plan identified a range of improvements including:

- Substantial redesign of stormwater systems to create a large excavated area that would result in a permanent lagoon / wetland style natural area (see image below),
- Removal of one tennis court to support replacement and more substantial recreational facilities and picnic spaces, and

- Biodiversity Conservation Act 2016,
- Coastal Management Act 2016, and
- Environment Protection and Biodiversity Conservation Act 1999 (Commonwealth).

2.8 Council plans and strategies

In addition to formal legislative requirements, there are also a number of broader strategic directions that have been established by Council which are also important to this Plan of Management. These are outlined below.

2.8.1 Kiama Community Strategic Plan 2025 – 2035

The Kiama Community Strategic Plan 2025 – 2035 outlines the community vision, focus areas, strategies and measures to assist in setting directions for Council's activities and processes. Of particular relevance to this Plan of Management are the following goals (and their supporting strategies):

- Livable goals*
- 1.1 – We value a strong sense of belonging, where social and cultural life thrives, and residents, families, friends and visitors feel welcome, safe and included.
- 1.2 – We embrace the natural beauty of our area which fosters a healthy, active lifestyle and a diverse range of activities to sustain our mental and physical well-being, supported by adequate services and facilities.

- o New pathway system within the Reserve and to connect to external areas via existing informal pedestrian entry points.

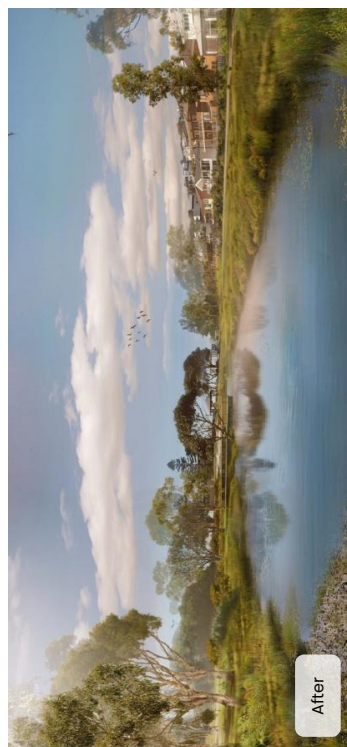


Figure 7: Draft Master Plan wetland area image (Credit: Sala 4D)

The Draft Master Plan also included a significant increase in the extent of landscaping and tree cover.

Many of these reflect the consultation outcomes of this Plan of Management, including the community's desire to preserve and enhance the natural attributes of the site, while also creating more opportunities for passive and active recreation, especially for youth.

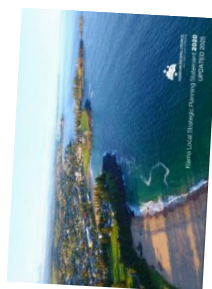
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This Plan of Management supports the implementation of the Master Plan (subject to its adoption and funding availability). A copy of the Master Plan is provided in Appendix A.

2.8.3 Other plans and strategies

A range of other Council plans and strategies are relevant to the development, management and use of South Werri Reserve, including:

- o Kiama LSPS 2025 – which includes Planning Priority 14 to “Prepare and adopt Plans of Management for Council owned and managed land to ensure public places are managed to create vibrant and inclusive spaces”
- o Kiama Strategic Tourism & Events Plan 2022–2026 and associated Tourism Opportunities Plan – which identify surf life saving clubs (including Gerringong) as prime opportunities for tourism activation to support the visitor economy and financial sustainability of the clubs through the generation of revenue.



- Kiama Strategic Asset Management Plan 2022/23 – 2031/32 which commits Council to achieving financially sustainable improvements to infrastructure and facilities to meet community demand, and
- Illawarra Shoalhaven Regional Plan 2041 – where enhancing and connecting parks and open space along with supporting events, public art and cultural activities are identified as objectives.



These plans and strategies have been reviewed and considered in the context of developing this Plan of Management to ensure it is consistent with these broader strategic documents.



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3. Basis for Management

This section provides the basis for ongoing management of the land subject to this Plan of Management. It includes a summary of the consultation undertaken and identifies the key values and objectives to be addressed in the ongoing use of the site.

Through documentation of these, the Plan of Management aims to guides the ongoing management, future use and development of the site in an informed and consistent manner.

3.1 Community & Stakeholder Consultation

Council has developed and adopted a *Community Engagement Strategy 2024-2028* that sets out the principles for engaging the community. Council will continue use the directions outlined in that or subsequent such strategies to ensure the community is well-informed and involved in the implementation of this Plan of Management and the associated South Werri Reserve Master Plan.

A key part of developing this Plan of Management was recognising the input and ongoing conversations Council has had with the community about South Werri Reserve over recent years. This previous consultation has included:

- exhibition outcomes of the draft South Werri Reserve Master Plan,
- exhibition outcomes of the development application for the Gerrington SLSC building, and

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- consultation undertaken in the development of *Kiama Community Strategic Plan 2025 –2035* and *Kiama Local Strategic Planning Statement 2025 Update*.

“...Our towns and villages will be accessible places for all members of the community and will provide appropriate recreational and cultural facilities.”
LSPS 2025 Update

Alongside this previous work, additional targeted consultation with key user groups was undertaken in the preparation of this Plan of Management during September–November 2025. This included dedicated meetings and correspondence with:

- Gerrington Tennis Club,
- Gerrington SLSC, and
- Aboriginal Elders.

Members of the Kiama Aboriginal Advisory Committee were also approached to provide input into the Plan, but no response was received.

An on-site community drop-in session was also held....

In addition to community consultation processes undertaken prior to and in preparation of this Plan of Management, the document will also be exhibited in its draft form in accordance with Section 38 of the *Local Government Act 1993*. This entails

Council giving public notice of the draft Plan of Management, exhibiting it for a minimum of 28 days, and providing an opportunity for the community to respond for a period of not less than 42 days.

3.1.1 Consultation Outcomes

Key outcomes identified from consultation undertaken as outlined above includes:

- Desire for ongoing improvement to of recreational and sporting facilities, particularly for children and young people – e.g. playground, tennis, pickleball, basketball and skate park,
- Desire to protect and enhance the natural attributes of the reserve, and balance this with community use,
- Desire to ensure community group access to certain spaces within the Gerringong SLSC building, and clear communication of the process for this to occur,
- Desire to recognise the cultural values of the Reserve.
- Need to continue the ongoing improvement of site infrastructure assets, including pathways and drainage along with access to water and power to facilitate use by a range of groups,
- Support for more sporting, cultural and other events to be held at the reserve
- Need to ensure that parking and access arrangements enable pedestrian safety to be enhanced.

These outcomes inform the values, objectives and directions identified herein.

[This section will be updated as additional consultation and exhibition is undertaken].

3.2 Key values

Consultation activities, and broader directions provided by the context outlined in Section 3.1, establish the following key values for South Werri Reserve as part of this Plan of Management.

Open space & recreational values

South Werri Reserve is an important part of the local community and valued by visitors. It is a substantial public space that enables regular use for both passive and active recreation. With the new SLSC building and continuing upgrades of the existing facilities, use of the reserve will continue to grow through use by both locals and visitors to the area.

Natural & environmental values

South Werri Reserve contains important natural attributes that are highly valued by the community. A balance is needed between uses and infrastructure upgrades to ensure that the natural environment also benefits. This will focus on the centrally located natural depression and water management, along with vegetation management.

Social & community values

Investment in the Reserve and its facilities must be both sustainable and of benefit to the broader community. This includes a variety of future opportunities, from community and commercial events, to cultural workshops and targeted youth activities that balance financial sustainability with community outcomes.

3.3 Plan of Management objectives

This Plan of Management is designed to identify, explore, and provide direction for resolving identified management, use and development issues. By recognising these, opportunities exist to respond to and improve or resolve them over time.

Key objectives identified through the development of the Plan of Management to assist in responding to the issues and opportunities identified in Section 3.1.1, are:

- 1Balancing public use activities with the environmental qualities of the site.
- 2Ensuring the upgrade and provision of new recreational facilities that meet increasing levels of local community and visitor use.
- 3Recognising cultural and natural values so that they can be protected, enhanced and celebrated where appropriate.
- 4Matching base level infrastructure, such as parking, access, drainage and wayfinding signage, to use levels.
- 5Balancing community access opportunities with areas to be exclusively used by the site lease holders, including the Gerringong SLSC.

4. Future Use & Management

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4. Future Use & Management

This section provides an overview of the legislative management requirements, proposed management and maintenance regimes and how future development and use of the area will be enabled.

4.1 Land category

The *Local Government Act 1993* requires all 'Community' land to be categorised. The land categories that apply to South Werri Reserve are 'Sportsground' and 'General Community Use'. The land category map is provided in Appendix B.

For each category, 'core objectives' for the ongoing management of the land are identified under Section 36 of the *Local Government Act 1993*, and these must be considered in the ongoing management framework. The core objectives of the 'Sportsground' and 'General Community Use' categories are identified below:

Core objectives for the 'Sportsground' category:

The core objectives for management of community land categorised as a sportsground are:

- (a) to encourage, promote and facilitate recreational pursuits in the community involving organised and informal sporting activities and games, and
- (b) to ensure that such activities are managed having regard to any adverse impact on nearby residences.

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Core objectives for the 'General Community Use' category:

The core objectives for management of community land categorised as general community use are to promote, encourage and provide for the use of the land, and to provide facilities on the land, to meet the current and future needs of the local community and of the wider public:

- (a) in relation to public recreation and the physical, cultural, social and intellectual welfare or development of individual members of the public; and
- (b) in relation to purposes for which a lease, licence or other estate may be granted in respect of the land (other than the provision of public utilities and works associated with or ancillary to public utilities)

4.2 Site management model

Over many years, Council has developed various sporting and recreational facilities within the South Werri Reserve. Many of these are, and will remain, freely available for use of the community, including open spaces, playground, skate park and basketball court.

Council has also sought to enter into various leases and licences with groups that are associated with the site, including the Gerringong SLSC and Gerringong Tennis Club. With the completion of new Gerringong SLSC in early 2025, Council

intends to enter into a lease agreement that balances their operational needs with provisions for community access. It also seeks, within the requirements of the applicable development approvals, to allow the Club to undertake commercial activities, including operation of the associated kiosk, as well as a range of commercial and community events.

A lease also exists, and is intended to be extended, for the Gerringong Tennis Club to operate the tennis facilities and have exclusive access to the Tennis Club building.

Other minor lease or licence agreements may also be considered over time where they are consistent with this Plan of Management. These are further discussed in Section 4.4.

4.3 Site maintenance

Where user agreements exist, such as with the Gerringong SLSC and Gerringong Tennis Club, these will typically identify the required maintenance responsibilities between the clubs and Council. Clubs will generally be responsible for day to day maintenance of buildings and facilities, while Council will generally be responsible for the broader asset renewal and major works. Details will be confirmed via the new facility lease process.

Site maintenance is otherwise undertaken according to Council's levels of service for open space, recreation and community facilities recognising the site as a local public reserve. Maintenance regimes, such as mowing and clearing of

public toilets, will continue to reflect the level of use of South Werri Reserve, and assets (such as pathways, playground and picnic facilities) will be monitored and managed by the Council in accordance with its Asset Management Plans and policies. An overview of existing assets and their condition are shown in Appendix C.

4.4 Leases, licences and other estates

This Plan of Management expressly authorises the issue of leases, licences and other estates over South Werri Reserve, in accordance with Section 46(1)(b) of the *Local Government Act 1993*, provided that:

- the purpose is consistent with the core objectives of the applicable land category (i.e. 'Sportsground' or 'General Community Use'),
- the lease, licence or other estate is for a permitted purpose listed in Section 46 of the *Local Government Act 1993* or Part 4 Division 3 of the *Local Government (General) Regulation 2021*, and
- the lease, licence or other estate is granted and notified in accordance with the provisions of the *Local Government Act 1993* or the *Local Government (General) Regulation 2021*.

Further, this Plan of Management authorises Council to enter into the most appropriate management arrangement for the use of buildings and spaces within South Werri Reserve, with consideration of:

exceeds 21 years, or the term will be greater than five years and objections have been lodged against the proposal. Council must give public notice of the proposal and exhibit notice of it on the land to which the proposal relates. Council must consider all submissions made in response.

Current leases and licences, as of November 2025 associated with South Werri Reserve are outlined in Table 2.

Table 2: Existing leases and licences (November 2025)

Holder	Purpose	Commenced	Period
Gerringong SLSC*	SLSC & emergency management, community based activities and events, operation of kiosk	14 February 2024	2 years
Gerringong Tennis Club?	Tennis clubs sports and events	TBC	TBC

**Note: A new 10+10 year lease is currently being exhibited for the Gerringong SLSC, to come into force prior to the end of the current lease above. This proposed lease is considered to be consistent with the requirements of this Plan of Management.*

In considering requests for new and renewed leases, licences or other estates, Council will monitor ongoing use of South Werri Reserve to ensure that an appropriate balance between exclusive and shared use continues to be applied to the area.

- current and future benefit to the relevant community group, operator or sporting activities, where applicable, and the local community and visitors to the area more broadly,
- capacity to respond to the respective facility needs including asset maintenance and care requirements applicable to the facility, and
- potential financial cost to Council of the facilities in their entirety or by segregation of the respective aspects of the facility.

The sale of alcohol is prohibited except where applicable licences are in place. Where appropriate, Council will consider the implementation of Alcohol Prohibited Areas under the *Local Government Act 1993* to restrict the consumption of alcohol within parts of the reserve subject to this Plan of Management. For clarity, this Plan of Management does not enable the sale of alcohol nor restrict the implementation of Alcohol Prohibited Areas to be determined on an as-needs basis and following the implementation requirements under the *Local Government Act 1993*. The sale of alcohol will be determined on a case-by-case basis in accordance with liquor licencing requirements.

Mobile Food Vans and Temporary Food Stalls must comply with *Kiama Development Control Plan 2020*.

Maximum term and public notice

The maximum term of a lease, licence or other estate under the *Local Government Act 1993* is 30 years. The consent of the Minister for Local Government is required if the lease or licence

4.5 Development and use

This Plan of Management expressly authorises the future use and development of South Werri Reserve, as generally outlined in the South Werri Reserve Master Plan in Appendix A and as further detailed in the notice of determination for the Gerringong SLSC (DA10.2022.32.1).

The Master Plan proposes key upgrades and developments to ensure the site can be used for a range of passive recreation and sporting activities, including the ongoing uses of tennis and basketball. Development and ongoing use of the land for these purposes meet the core objectives of the 'Sportsground' and 'General Community Use' category of community land.

The permitted activities, development and uses of the land subject to this Plan of Management must be:

- consistent with the relevant land category under the *Local Government Act 1993*,
- generally consistent with the objectives of the applicable land use zone, being RE1 – Public Recreation, under *Kiama LEP 2017*, and
- generally consistent with this Plan of Management, and any other relevant legislation, plans, policies or strategies of Council, including the South Werri Reserve Master Plan and the notice of determination for DA10.2022.32.1.

Development and use of South Werri Reserve will generally include:

- Provision of sporting facilities, including tennis, pickleball, basketball and skate park along with related and ancillary elements such as lighting,
- Tennis and SLSC club facilities, including ancillary areas (e.g. meeting rooms, first aid, equipment storage areas),
- Community activities utilising rooms and/or spaces on a hire or licence/occasional basis,
- Passive recreation, including the provision and use of play spaces, pathways and connections,
- Cultural and environmental interpretation (e.g. signage, meeting spaces and information),
- Events and gatherings (community, club, sponsor or other tourism or cultural activities), in accordance with DA10.2022.32.1, or otherwise by approval of Council,
- Public amenities including toilet facilities,
- Kiosk-style food and beverage activities (including kiosk sales and catering of on-site events and activities utilising the existing SLSC kiosk),
- Equipment hire (e.g. surf craft) and personal fitness activities (e.g. personal trainers),
- Locational, directional, and regulatory signage,
- Advertising structures and signage (such as A-frames and banners) that relate to approved uses/activities, are

discreet and temporary, or as otherwise approved in writing by Council,

- Water saving initiatives such as stormwater harvesting, rain gardens and swales,
- Energy saving initiatives such as solar lights and solar panels,
- Environmental restoration and improvement activities, including vegetation works and protection, stormwater management and tree/landscape planting, and
- Supporting car parking areas.

Council, together with site user groups, will pursue various grants, sponsorship and other funding opportunities to implement improvements and maintenance activities (including asset replacement and operational needs) envisaged by this Plan of Management.

5. Implementation Action Plan



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South Werri Reserve Plan of Management

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5. Implementation Action Plan

This section provides an ongoing management framework for the implementation of the South Werri Reserve Plan of Management. This framework, presented as an Implementation Action Plan, also integrates the minimum requirements of the *Local Government Act 1993*.

References to various elements included within the Implementation Action Plan are further explained below:

- **Directions:** Refers to the broad directions that guide the future development and management of South Werri Reserve.
- **Objectives and Performance Targets:** Refers to the 'core objectives' for the 'Sportsground' and 'General Community Use' land category, Plan of Management objectives identified in Section 3.3, and provides performance targets to measure outcomes (Section 36(3)(b) of the *Local Government Act 1993*).
- **Means of achievement of objectives:** Refers to options available to undertake actions to meet the objectives (Section 36(3)(c) of the *Local Government Act 1993*).
- **Manner of assessment of performance:** Refers to the ways that performance or success will be measured (Section 36(3)(d) of the *Local Government Act 1993*).

Building on the 'basis for management' established in Section 3, there are two core directions presented in the Implementation Action Plan have been established to guide the South Werri Reserve Plan of Management.

These directions are:

- **Direction 1:** Implement the South Werri Reserve Master Plan, and
- **Direction 2:** Work collaboratively with site lease and licence holders.

This Plan of Management was adopted on [TBC] and is intended to be reviewed every 10 years.

Objectives and Performance Targets	Means of achievement of objectives	Manner of assessment
Direction 1: Implement the South Werri Reserve Master Plan		
Core Objectives: ◦ Sportsground (a) (b) ◦ General Community Use (a) (b) POM Objectives: ◦ Objectives 1, 2, 3 and 4 Performance Targets: ◦ South Werri Beach Master Plan is implemented based on funding availability	1.1 – Upon adoption of the South Werri Beach Master Plan, implement in conjunction with user groups (where applicable), and as identified by existing development approvals, including but not limited to: ◦ Tennis court improvement and redevelopment, including allowances for multi-use courts (e.g. pickleball), ◦ Youth-oriented facilities, including skate, basketball, playground and learn-to-ride facilities, ◦ Improved picnic facilities and passive recreation facilities, including new pathways, fitness equipment, shelters, BBQs and associated facilities, ◦ Substantive changes to stormwater management, pending appropriate detailed studies and design outcomes. 1.2 – Pending above, ◦ Maintain and replace facilities as existing at the time of preparing this Plan of Management, ◦ Consider opportunities for increased tree and landscape planting, and ◦ Consider options for improvement to drainage and stormwater management to reduce the impact on recreational spaces.	◦ Master Plan projects are completed as identified ◦ Funding opportunities are identified and sought to ensure implementation in a timely manner ◦ Projects are integrated into Council's works program as funding becomes available

Objectives and Performance Targets	Means of achievement of objectives	Manner of assessment
Direction 2: Work collaboratively with site lease and licence holders		
Core Objectives: ○ Sportsground (a) (b) ○ General Community Use (a) (b) POM Objectives: ○ Objectives 2 and 5 Performance Targets: ○ Activities and use of South Werri Reserve by the Gerringong SLSC and Gerringong Tennis Club is conducted in accordance with associated leases and agreements	2.1 – With respect to the SLSC facilities: ○ Council and Gerringong SLSC work co-operatively to execute a new long-term (e.g. 10+10 year) lease over the building, kiosk and immediately adjoining spaces to reflect the new facilities, this Plan of Management and in accordance with the requirements of the <i>Local Government Act 1993</i>, and ○ Establish a process of regular meetings to facilitate a common understanding of roles and responsibilities and to ensure that the agreement is being implemented in accordance with its intended purposes. 2.2 – With respect to the tennis facilities: ○ Council and Gerringong Tennis Club (and other as appropriate) work co-operatively to execute a new long-term (e.g. 10+10 year) lease over the tennis club building and sports courts, including any modification as required and agreed within respect to implementation of the site Master Plan, and in accordance with this Plan of Management and the requirements of the <i>Local Government Act 1993</i>, and ○ Establish a process of regular meetings to facilitate a common understanding of roles and responsibilities and to ensure that the agreement is being implemented in accordance with its intended purposes.	○ Regular meetings of Council and the Clubs are held to monitor agreement and lease implementation. ○ Complaints or feedback from neighbours and/or other site user groups. ○ Agreed outcomes, targets or processes are achieved.

Appendix A – Draft South Werri Reserve Master Plan (2025)

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South Werri Reserve Plan of Management

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Appendix B – Land Category Map

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Appendix C – Asset condition summary

ASSET CONDITION SUMMARY

[NOTE: Further asset information to be provided by Council, including SiSC, tennis courts, basketball court and skate park]

Based on Council's revaluation data reports and the asset register data provided 26 September 2025 - refer to Council's Asset Register for detailed information.

Asset name	Useful life	Remaining life	Condition
Amenities buildings	60+	100%	Very good
Playground	20+	55%	Good
Park furniture (shelters, benches, tables)	30+	73%	Very good
Pathways	60+	30%	Fair
Car park	71+	24%	Fair/Poor
Fencing and gates	40+	58%	Very good
Taps and bubblers	20+	95%	Very good
Landscaping (inc courts)	37+	59%	Very good
Lighting	40+	60%	Very good

Note - Asset Register data is not at a mature level and may not represent all assets within this precinct. Revaluation results have not been imported to Asset Register.

local  consulting

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KIAMA MUNICIPAL COUNCIL Consolidated Income Statement

For the Period Ending 31 March 2026



	Year to Date			Full Year	
	Actual 25-26 \$'000	Adopted Budget 25-26 \$'000	Variance 25-26 \$'000	Last Year Actual 24-25 \$'000	Adopted Budget 25-26 \$'000
Income					
Rates, Levies & Annual Charges	30,316	30,387	(71)	28,740	30,387
User charges and fees	14,854	14,940	(86)	19,566	18,884
Interest & Investment Revenue	1,222	1,448	(226)	2,382	1,840
Other Revenue	2,846	2,996	(150)	4,421	4,088
Operating Grants and Contributions	2,336	2,369	(32)	4,476	4,780
Capital Grants and Contributions	3,054	2,397	657	14,496	5,348
Net Gain / (Loss) from disposal of assets	845	895	(50)	(1,063)	536
Total Income from continuing operations	55,474	55,432	42	73,017	65,863
Expenses					
Employee Benefits	21,337	20,722	(614)	30,878	28,100
Borrowing Costs	219	205	(14)	177	245
Materials & Contracts	18,494	18,587	94	30,062	26,430
Other Expenses	640	697	57	1,135	1,088
Total Expenses from continuing operations excluding depreciation, amortisation and impairment of non-financial assets	40,689	40,211	(478)	62,252	55,862
Operating result from continuing operations excluding depreciation, amortisation and impairment of non-financial assets	14,785	15,221	(435)	10,765	10,000
Depreciation & Amortisation	6,775	6,865	90	11,559	9,153
Operating result from continuing operations	8,010	8,356	(346)	(794)	847
Net Operating result before grants and contributions provided for capital purposes	4,966	5,959	(1,003)	(15,290)	(4,501)

KIAMA MUNICIPAL COUNCIL

Blue Haven Terralong Income Statement

For the Period Ending 31 March 2026



	Year to Date			Full Year		
	Actual 25-26 \$'000	Adopted Budget 25-26 \$'000	Variance 25-26 \$'000	Last Year Actual 24-25 \$'000	Adopted Budget 25-26 \$'000	
Income						
User charges and fees	785	841	(57)	1,110	1,121	-7%
Interest & Investment Revenue	5	-	5	1	-	100%
Other Revenue	1,449	1,630	(181)	2,001	2,244	-11%
Net Gain / (Loss) from disposal of assets	-	-	-	-	-	
Internal Revenue	-	-	-	-	-	0%
Total Income from continuing operations	2,238	2,471	(233)	3,111	3,366	-9%
Expenses						
Employee Benefits	250	214	(36)	414	294	-17%
Materials & Contracts	500	362	(138)	1,954	484	-38%
Other Expenses	-	-	-	14	-	0%
Internal Expenditure	548	541	(7)	584	668	-1%
Total Expenses from continuing operations excluding depreciation, amortisation and impairment of non-financial assets	1,297	1,117	(181)	2,966	1,446	-16%
Operating result from continuing operations excluding depreciation, amortisation and impairment of non-financial assets	941	1,354	(413)	145	1,920	-31%
Depreciation & Amortisation	-	-	-	-	-	0%
Operating result from continuing operations	941	1,354	(413)	145	1,920	-31%
Net Operating result before grants and contributions provided for capital purposes	941	1,354	(413)	145	1,920	-31%

KIAMA MUNICIPAL COUNCIL Holiday Parks Income Statement

For the Period Ending 31 March 2026



	Year to Date			Full Year		
	Actual 25-26 \$'000	Adopted Budget 25-26 \$'000	Variance 25-26 \$'000	Last Year Actual 24-25 \$'000	Adopted Budget 25-26 \$'000	
Income						
User charges and fees	9,574	9,634	(60)	11,385	11,851	
Other Revenue	2	2	(0)	2	2	
Operating Grants and Contributions	(0)	-	(0)	-	-	
Net Gain / (Loss) from disposal of assets	-	-	-	(27)	-	
Internal Revenue	5	-	5	45	-	
Total Income from continuing operations	9,581	9,636	(55)	11,406	11,853	
Expenses						
Employee Benefits	339	348	8	449	477	
Borrowing Costs	34	34	0	61	50	
Materials & Contracts	4,489	4,643	154	6,328	6,370	
Other Expenses	245	263	18	529	472	
Internal Expenditure	1,532	1,494	(38)	890	1,546	
Total Expenses from continuing operations excluding depreciation, amortisation and impairment of non-financial assets	6,638	6,781	143	8,257	8,915	
Operating result from continuing operations excluding depreciation, amortisation and impairment of non-financial assets	2,942	2,855	87	3,149	2,938	
Depreciation & Amortisation	367	448	81	594	597	
Operating result from continuing operations	2,575	2,407	168	2,555	2,340	
Net Operating result before grants and contributions provided for capital purposes	2,575	2,407	168	2,555	2,340	

KIAMA MUNICIPAL COUNCIL

The Pavilion Income Statement

For the Period Ending 31 March 2026



	Year to Date			Full Year	
	Actual 25-26 \$'000	Adopted Budget 25-26 \$'000	Variance 25-26 \$'000	Last Year Actual 24-25 \$'000	Adopted Budget 25-26 \$'000
Income					
User charges and fees	418	477	(59)	612	579
Capital Grants and Contributions	-	-	-	24	-
Net Gain / (Loss) from disposal of assets	-	-	-	-	-
Internal Revenue	20	12	7	37	17
Total Income from continuing operations	437	490	(52)	673	596
Expenses					
Employee Benefits	201	206	5	284	281
Materials & Contracts	237	241	4	423	315
Internal Expenditure	634	632	(2)	31	643
Total Expenses from continuing operations excluding depreciation, amortisation and impairment of non-financial assets	1,071	1,078	7	737	1,239
Operating result from continuing operations excluding depreciation, amortisation and impairment of non-financial assets	(634)	(589)	(45)	(65)	(643)
Depreciation & Amortisation	-	-	-	-	-
Operating result from continuing operations	(634)	(589)	(45)	(65)	(643)
Net Operating result before grants and contributions provided for capital purposes	(634)	(589)	-	(40)	(643)

KIAMA MUNICIPAL COUNCIL

Commercial Waste Income Statement

For the Period Ending 31 March 2026



	Year to Date			Full Year	
	Actual 25-26 \$'000	Adopted Budget 25-26 \$'000	Variance 25-26 \$'000	Last Year Actual 24-25 \$'000	Adopted Budget 25-26 \$'000
Income					
Rates, Levies & Annual Charges	204	204	1	196	204
User charges and fees	253	253	(0)	176	340
Other Revenue	99	101	(2)	127	135
Net Gain/ (Loss) from disposal of assets	-	-	-	-	-
Internal Revenue	258	199	59	391	265
Total Income from continuing operations	814	757	58	890	943
Expenses					
Employee Benefits	228	154	(73)	254	211
Materials & Contracts	225	205	(20)	269	276
Internal Expenditure	161	161	-	381	161
Total Expenses from continuing operations excluding depreciation, amortisation and impairment of non-financial assets	613	520	(93)	903	649
Operating result from continuing operations excluding depreciation, amortisation and impairment of non-financial assets	201	236	(35)	(13)	295
Depreciation & Amortisation	-	-	-	-	-
Operating result from continuing operations	201	236	(35)	(13)	295
Net Operating result before grants and contributions provided for capital purposes	201	236	-	(13)	295

KIAMA MUNICIPAL COUNCIL Leisure Centre Income Statement

For the Period Ending 31 March 2026



	Year to Date			Full Year		
	Actual 25-26 \$'000	Adopted Budget 25-26 \$'000	Variance 25-26 \$'000	Last Year Actual 24-25 \$'000	Adopted Budget 25-26 \$'000	
Income						
User charges and fees	1,933	2,025	(91)	2,709	2,674	
Operating Grants and Contributions	11	11	(0)	-	11	
Capital Grants and Contributions	5	-	5	72	-	
Net Gain / (Loss) from disposal of assets	-	-	-	-	-	
Internal Revenue	-	-	-	-	-	
Total Income from continuing operations	1,950	2,036	(86)	2,781	2,686	
Expenses						
Employee Benefits	1,572	1,542	(31)	2,134	1,999	
Borrowing Costs	7	7	(0)	9	9	
Materials & Contracts	533	599	65	724	817	
Internal Expenditure	852	844	(8)	685	859	
Total Expenses from continuing operations excluding depreciation, amortisation and impairment of non-financial assets	2,965	2,991	27	3,553	3,684	
Operating result from continuing operations excluding depreciation, amortisation and impairment of non-financial assets	(1,015)	(955)	(60)	(771)	(998)	
Depreciation & Amortisation	-	-	-	-	-	
Operating result from continuing operations	(1,015)	(955)	(60)	(771)	(998)	
Net Operating result before grants and contributions provided for capital purposes	(1,015)	(955)	(60)	(771)	(998)	

KIAMA MUNICIPAL COUNCIL

Income Statement by Program & Service

For the Period Ending 31 March 2026



PROGRAM & SERVICE	REVENUE			EXPENDITURE			OPERATING RESULT FROM CONTINUING OPERATIONS		
	Actual	Budget	Variance \$	Actual	Budget	Variance \$	Actual	Budget	Variance \$
	25/26 \$'000	25/26 \$'000	25/26 \$'000	25/26 \$'000	25/26 \$'000	25/26 \$'000	25/26 \$'000	25/26 \$'000	25/26 \$'000
Business Operations									
Kendall Beach Holiday Park	1,948	2,002	(54)	1,163	1,283	121	786	719	67
Kiama Harbour Cabins	1,194	1,156	38	1,322	1,387	65	(128)	(232)	104
Seven Mile Beach Holiday Park	2,436	2,650	(213)	1,705	1,698	(7)	732	952	(220)
Showground Camping Grounds	0	-	0	2	-	(2)	(1)	-	(1)
Surf Beach Holiday Park	1,882	1,846	36	1,411	1,506	96	472	340	132
Werri Beach Holiday Park	2,119	1,982	137	1,352	1,355	3	767	627	140
Leisure Centre	1,939	2,025	(86)	2,959	2,984	25	(1,021)	(959)	(61)
The Pavilion	437	490	(52)	1,186	1,192	6	(748)	(702)	(46)
Blue Haven - Terralong ILLU	2,238	2,471	(233)	1,297	1,117	(181)	941	1,354	(413)
Blue Haven - Community Services	-	-	-	0	-	(0)	(0)	-	(0)
Commercial Waste Services	814	757	58	613	520	(93)	201	236	(35)
Business Operations	15,009	15,378	(369)	13,009	13,042	34	2,001	2,336	(335)
Core Council Administration	33,973	34,049	(75)	15,510	14,352	(1,157)	18,464	19,696	(1,233)
Regulatory	2,431	1,871	560	4,118	4,227	109	(1,687)	(2,356)	669
Public Services & Amenities	11,353	11,298	55	21,175	21,407	232	(9,822)	(10,109)	288
Other Community Services	784	688	96	1,729	1,899	170	(945)	(1,211)	266
Total Council	63,550	63,284	267	55,540	54,928	(612)	8,010	8,356	(345)

Key:

Favourable

Unfavourable

*Details on the specific services contained under each program can be found on the following page.

KIAMA MUNICIPAL COUNCIL

Programs & Services



Contained below is a list of Kiama Council's main programs and the associated services which are provided under each.

Core Council Administration	Business Operations	Regulatory	Public Services & Amenities	Other Community Services
Property Administration	Kendalls Beach Holiday Park	Lifeguards	Depreciation	Road Safety
Office of the CEO	Kiama Harbour Cabins	Internal Audit	Building Services & Maintenance	Community Development
Finance	Seven Mile Beach Holiday Park	Bushfire Services (RFS)	Construction & Works	Cultural Development
Corporate Savings	Showground Camping Ground	Building Development	Engineering & Works Administration	Youth Services
Training & Development	Surf Beach Holiday Park	Compliance	Design Project Contract Management	Tourism & Events
Rates & Charges	Werri Beach Holiday Park	Environmental Administration	Asset Management	Visitor Information Centre
Records Management	The Pavilion	Environmental Health	Engineering Assessment & Approvals	Economic Development
Fleet & Plant Administration	Blue Haven ILLU Terralong	Strategic Planning	Parks Services	
Supply & Store	Commercial Waste Services		Tree Preservation & Management	
Communications	Leisure Centre		Kiama Works Depot	
Civic Activities			Library Services	
Information Technology			Domestic Waste Services	
Geographic Information Systems			Cleaning Services	
Customer Service				
TechnologyOne Implementation and Maintenance				
Corporate Planning				
Governance				
Human Resources				
Organisational development				
Risk Management				
Operating Management				

KIAMA MUNICIPAL COUNCIL

Consolidated

Statement of Financial Position

For the Period Ended 31 March 2026



		YTD Actual 31 March 2026 2025/26 \$'000	Last year YTD Actual 31 March 2025 2024/25 \$'000
	Notes		
ASSETS			
Current assets			
Cash and cash equivalents	C1-1	24,075	17,928
Investments	C1-2	15,000	19,000
Receivables	C1-4	8,358	2,964
Inventories	C1-5	360	347
Contract assets and contract cost assets	C1-6	513	513
Current assets classified as 'held for sale'	C1-7	-	945
Other		842	545
Total current assets		49,147	42,243
Non current assets			
Investments	C1-2	2,465	1,465
Receivables	C1-4	2,956	2,951
Infrastructure, property, plant and equipment	C1-8	580,726	583,589
Investment property	C1-9	85,960	85,960
Right of use assets	C2-1	435	280
Total non current assets		672,542	674,245
Total assets		721,689	716,487
LIABILITIES			
Current liabilities			
Payables	C3-1	69,471	70,129
Contract liabilities	C3-2	4,658	4,694
Lease liabilities	C2-1	122	77
Borrowings	C3-3	2,434	2,519
Employee benefit provisions	C3-4	5,809	6,022
Total current liabilities		82,494	83,441
Non current liabilities			
Lease liabilities	C2-1	337	226
Borrowings	C3-3	5,890	8,154
Employee benefit provisions	C3-4	513	513
Total non current liabilities		6,739	8,893
Total Liabilities		89,234	92,335
Net Assets		632,455	624,153
EQUITY			
Retained earnings		151,619	159,013
Revaluation reserves		472,826	472,534
Current Year Net Earnings		8,010	-7,394
Total equity		632,455	624,153

Item 13.5

Enclosure 1

KIAMA MUNICIPAL COUNCIL

Consolidated Cash flow movements

For the Period Ending 31 March 2026



Operating result from recurring operations

Cash Adjustments

Depreciation
Cost of Assets Sold - Plant & Equipment
Cost of Assets Sold - Property
Cost of Assets Sold - Other
Capital Works Program
Purchase of Investment Property
Loan Repayments
Deferred Management fees
Aged Care Bonds Movements
Net Movement in Debtors/Creditors

Net Inc/(Dec) in Funds before Transfers

Net Reserve Movements

Externally Restricted

Unexpended Grants
Crown Land
Blue Haven Terralong ILU Maintenance Levy
Roads Reserve
Domestic waste management
Unspent Loan Funding
Stormwater Levy
Security bonds, Deposits & Retentions
Developer contributions (Unexpended)

Internally Restricted

Blue Haven ILU Prudential Cover
Terralong ILU Capital Works
Plant Replacement
Employee Leave Entitlements
Land Development
Council Elections
Waste Business Unit
Risk Improvement Incentive
Temporary Funding Disaster Recovery Funding Agreement Works

Total Net Reserve Movements

Net Inc/(Dec) in Unrestricted Funds

Net Inc/(Dec) in Unrestricted Funds excluding one-off sales

Year to Date	Full Year
Actual	Adopted Budget
25-26	25-26
\$'000	\$'000
8,010	847
8,343	9,153
668	1,195
4,198	4,810
65	-
(8,634)	(21,206)
(1,933)	(1,933)
(509)	(679)
(1,445)	(2,238)
4,171	10,500
(9,860)	-
3,073	449
1,850	(4,686)
(469)	(3,562)
(81)	(2,533)
(83)	(250)
-	-
674	937
-	-
188	(48)
244	-
1,377	770
(1,681)	224
-	-
(787)	1,000
-	66
(1,500)	(1,500)
-	(15)
-	-
-	-
(37)	24
643	649
169	(4,462)
2,904	4,911
(1,294)	101

Item 13.5

Enclosure 1



KIAMA MUNICIPAL COUNCIL

QUARTERLY BUDGET REVIEW

For the Period Ending 31 March 2026

Enclosure 2

Item 13.5



KIAMA MUNICIPAL COUNCIL
QUARTERLY BUDGET REVIEW
For the Period Ending 31 March 2026

Responsible Accounting Officer Statement

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2021

It is my opinion that the Quarterly Budget Review Statement for Kiama Municipal Council for the quarter ended 31/03/26 indicates that Council's projected financial position at 30/06/26 will be satisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

Signed:

Jose Diaz
Responsible accounting officer

QBR3 FINANCIAL OVERVIEW											
Kiamia Municipal Council											
Budget review for the quarter ended 31/03/2026											
DESCRIPTION	Previous Year	Current Year			Approved Changes			Approved Changes	Review	Approved Changes	VARIANCE
	Actual 2024/25 \$000's	Budget 2025/26 \$000's	Review Q 1 \$000's	Review Q 2 \$000's	Review Q 3 \$000's	Budget 2025/26 \$000's	Revised Budget \$000's	Recommended changes for council resolution \$000's	Projected Year End (PIE) Result 2025/26 \$000's	ORIGINAL budget v PIE 2025/26 \$000's	
General Fund	-16,264	-2,835	-1,513	-153	0	-4,501	0	-81	-4,582	-1,748	4,954
Water Fund	0	0	0	0	0	0	0	0	0	0	0
Sewer Fund	0	0	0	0	0	0	0	0	0	0	0
Consolidated	-16,264	-2,835	-1,513	-153	0	-4,501	0	-81	-4,582	-1,748	4,954
Consolidated	-747	53	1,079	-285	0	847	0	961	1,809	1,756	8,008
Net Operating Result before grants and contributions provided for capital purposes	-813	-679	0	0	0	-679	0	0	-679	0	-509
Borrowings	33,916	31,112	-2,295	414	0	29,231	0	3,484	32,715	1,603	35,767
External restrictions	3,554	3,782	-988	982	0	3,777	0	992	4,770	987	1,873
Internal Allocations	923	10,163	-705	-3,623	0	5,835	0	-884	4,951	-5,213	3,826
Unallocated	38,393	45,057	-3,987	-2,227	0	38,842	0	3,592	42,435	-2,622	41,466
Total Cash, Cash Equivalents and Investments	14,384	19,934	5,067	-1,861	0	23,139	0	-2,785	20,354	420	10,567
Capital Funding	14,384	19,934	5,067	-1,861	0	23,139	0	-2,785	20,354	420	10,567
Capital Expenditure	0	0	0	0	0	0	0	0	0	-0	-0
Net Capital	0	0	0	0	0	0	0	0	0	-0	-0
Developer Contribution	13,882	1,230	467	319	0	15,259	0	0	0	0	0
Total Developer Contributions	13,882	1,230	467	319	0	15,259	0	0	0	0	0

Income and Expenses Budget Review Statement										
Kiama Municipal Council										
Budget review for the quarter ended 31/03/2026										
Consolidated Fund										
Description	Previous Year	Current Year	Approved Changes			Revised	Recommended changes	Projected	Variance	Actual
	Actual 2024/25 \$000's	Budget 2025/26 \$000's	Review Q 1 \$000's	Review Q 2 \$000's	Review Q 3 \$000's	Budget \$000's	for council resolution \$000's	Year End (PYE) 2025/26 \$000's	ORIGINAL budget v PYE 2025/26 \$000's	2025/26 \$000's
INCOME										
Rates and Annual Charges	28,741	30,261	126	0		30,387	0	30,387	126	30,316
User Charges and Fees	19,567	18,845	0	39		18,884	-59	18,825	-20	14,854
Other Revenue	4,329	3,650	379	59		4,088	-139	3,949	299	2,846
Grants and Contributions - Operating	3,454	4,687	96	-3		4,780	-9	4,771	84	2,336
Grants and Contributions - Capital	15,517	2,888	2,592	-132		5,348	1,043	6,391	3,503	3,054
Interest and Investment Income	2,382	2,051	-215	4		1,840	-145	1,695	-356	1,222
Other Income	92	0	0	0		0	130	130	0	0
Net gain from disposal of assets		536	0	0		536	0	536	0	845
Total Income from continuing operations	74,082	62,919	2,978	-34	0	65,863	821	66,684	3,765	55,473
EXPENSES										
Employee benefits and on-costs	30,853	27,243	566	291		28,100	242	28,342	1,099	21,337
Materials & Services	30,044	25,178	1,292	-39		26,430	-382	26,048	870	18,494
Borrowing Costs	177	216	29	0		245	0	245	29	219
Other Expenses	1,135	1,076	12	-0		1,088	0	1,088	12	640
Net Loss from Disposal of Assets	1,063	0	0	0		0	0	0	0	0
Total Expenses from continuing operations excluding depreciation, amortisation and impairment of non financial assets	63,272	53,712	1,899	251	0	55,862	-140	55,722	2,009	40,690
Operating Result from continuing operations excluding depreciation, amortisation and impairment of non financial assets	10,810	9,206	1,079	-285	0	10,000	961	10,962	1,756	14,783
Depreciation, amortisation and impairment of non financial assets	11,557	9,153	0			9,153	0	9,153	0	6,775
Operating result from continuing Operations	-747	53	1,079	-285	0	847	961	1,809	1,756	8,008
Net Operating Result before grants and contributions provided for capital purposes	-16,264	-2,835	-1,513	-153	0	-4,501	-81	-4,582	-1,748	4,954

Item 13.5

Enclosure 2

Income and Expenses Budget Review Statement
Kiama Municipal Council
Budget review for the quarter ended 31/03/2026
General Fund

Description	Previous Year Actual 2024/25 \$000's	Current Year Original Budget 2025/26 \$000's	Approved Changes Review Q 1 \$000's	Approved Changes Review Q 2 \$000's	Approved Changes Review Q 3 \$000's	Revised Budget \$000's	Recommended changes for council resolution \$000's	Projected Year End Result (PVE) 2025/26 \$000's	VARIANCE ORIGINAL budget v PVE 2025/26 \$000's	ACTUAL YTD 2025/26 \$000's
INCOME										
Rates and Annual Charges	28,741	30,261	126	0		30,387	0	30,387	126	30,316
User Charges and Fees	19,567	18,845	0	39		18,884	-59	18,825	-20	14,854
Other Revenue	4,329	3,650	379	59		4,088	-139	3,949	299	2,846
Grants and Contributions - Operating	3,454	4,687	96	-3		4,780	-9	4,771	84	2,336
Grants and Contributions - Capital	15,517	2,888	2,592	-132		5,348	1,043	6,391	3,503	3,054
Interest and Investment Income	2,382	2,051	-215	4		1,840	-145	1,695	-356	1,222
Other Income	92	0	0	0		0	130	130	130	0
Net gain from disposal of assets		536	0	0		536	0	536	0	845
Total Income from continuing operations	74,082	62,919	2,978	-34	0	65,863	821	66,684	3,765	55,473
EXPENSES										
Employee benefits and on-costs	30,853	27,243	566	291		28,100	242	28,342	1,099	21,337
Materials & Services	30,044	25,178	1,292	-39		26,430	-382	26,048	870	18,494
Borrowing Costs	177	216	29	0		245	0	245	29	219
Other Expenses	1,135	1,076	12	-0		1,088	0	1,088	12	640
Net Loss from Disposal of Assets	1,063	0	0	0		0	0	0	0	0
Total Expenses from continuing operations excluding depreciation, amortisation and impairment of non financial assets	63,272	53,712	1,899	251	0	55,862	-140	55,722	2,009	40,690
Operating Result from continuing operations excluding depreciation, amortisation and impairment of non financial assets	10,810	9,206	1,079	-285	0	10,000	961	10,962	1,756	14,783
Depreciation, amortisation and impairment of non financial assets	11,557	9,153	0	-0		9,153	0	9,153	0	6,775
Operating result from continuing Operations	-747	53	1,079	-285	0	847	961	1,809	1,756	8,008
Net Operating Result before grants and contributions provided for capital purposes	-16,264	-2,835	-1,513	-153	0	-4,501	-81	-4,582	-1,748	4,954

Consolidated Income Statement By Program									
Kiama Municipal Council									
Budget review for the quarter ended 31/03/2026									
Consolidated Fund									
Description	Current Year Original Budget 2025/26 \$000's	Approved Changes Review Q 1 \$000's	Approved Changes Review Q 2 \$000's	Approved Changes Review Q 3 \$000's	Revised Budget \$000's	Recommended changes for council resolution \$000's	Projected Year End Result (PYE) 2025/26 \$000's	VARIANCE ORIGINAL budget v PYE 2025/26 \$000's	ACTUAL YTD 2025/26 \$000's
Core Council Administration									
Revenue	35,653	283	-31	0	35,905	103	36,008	355	33,973
Expenditure	19,491	475	-276	0	19,690	-246	19,444	-47	15,510
Operating Result	16,162	-193	245	0	16,215	349	16,564	402	18,464
Business Operations									
Revenue	19,323	9	100	0	19,432	-265	19,168	-156	15,009
Expenditure	15,846	484	309	0	16,639	110	16,748	902	13,009
Operating Result	3,477	-475	-209	0	2,794	-374	2,419	-1,058	2,000
Regulatory									
Revenue	2,311	-57	132	0	2,387	679	3,065	754	2,431
Expenditure	5,525	366	169	0	6,059	-67	5,993	468	4,118
Operating Result	-3,213	-422	-37	0	-3,673	746	-2,927	286	-1,687
Public Services & Amenities									
Revenue	13,361	2,479	-237	0	15,603	263	15,866	2,505	11,353
Expenditure	27,885	393	41	0	28,319	48	28,367	482	21,175
Operating Result	-14,524	2,086	-278	0	-12,716	215	-12,501	2,023	-9,822
Other Community Services									
Revenue	515	264	2	0	781	41	822	307	784
Expenditure	2,363	181	9	0	2,553	15	2,568	205	1,729
Operating Result	-1,849	83	-7	0	-1,772	27	-1,746	103	-945
Total Council									
Revenue	71,164	2,978	-34	0	74,108	821	74,929	3,765	63,550
Expenditure	71,111	1,899	251	0	73,261	-140	73,120	2,009	55,541
Operating result - Surplus/(Deficit)	53	1,079	-285	0	847	961	1,809	1,756	8,010

Operational Budget Recommended Changes (QBR)						
Kiama Municipal Council						
Budget review for the quarter ended 31/03/2026						
Financial Reporting Category/Note	Budget Change Details	Council Resolution	Recommended Changes Amount \$'s	Funding Source of Change		
				Restricted \$'s	Unrestricted \$'s	Non-Cash \$'s
RESERVES						
	Reallocation of Holiday Park corporate recharge & job costing reallocation		0	128	-128	0
	Correction of reserve transfers relating to Local Roads and Community Infrastructure Program (LRCP4)		0	186	-186	0
	Adjustment of reserve movements resulted from reallocation of utilities budgets		0	-52	52	0
TOTAL RESERVES				262	-262	0
INCOME						
User charges and fees			-59	-90	31	0
1	Reduction compliance with notice and orders income because these charges are no longer applied.		-69	0	-69	0
2	Reduction in Pavilion incomes, driven by lower event demand due to economic pressures and staff resourcing limitations.		-90	-90	0	0
3	Additional revenue relating to various leases & contracts		100	0	100	0
Interest and Investment Income			-145	0	-145	0
4	Despite rising interest rates, interest income declined, primarily due to lower-than-expected investment balances.		-145	0	-145	0
Other Revenue			-139	0	41	-180
5	Reduction in Blue Haven Deferred Management Fees income due to a combination of vacant units and DMF fully amortised for existing residents after 5 years in accordance with contract terms.		-180	0	0	-180
6	Additional sales and commission income from Visitor Information Centre		41	0	41	0
Grants and Contributions - Operating			-9	-9	0	0
7	Adjustments of Kiama Coastline Program together with funding effects.		-9	-9	0	0
Grants and Contributions - Capital			1043	1339	-296	0
8	Final capital grant receipts from Local Roads and Community Infrastructure Program (LRCP4)		79	18	61	0
9	Increase developer contributions		750	750	0	0
10	Increase in Contributions - MR 571 - Cleary Bros		17	0	17	0
11	Adjustment of capital grants and contributions to reflect the revised capital works program budget, together with adjustments recognising restricted portions of unspent grants.		190	564	-374	0
12	Adjustments of Kiama Coastline Program together with funding effects.		7	7	0	0
Other Income			130	0	0	130
16	Gain on revaluation on Shoalhaven Street (Investment Property)		130	0	0	130
TOTAL INCOME				1,240	-369	-50

Operational Budget Recommended Changes (QBR) - Continued Kiama Municipal Council Budget review for the quarter ended 31/03/2026						
Financial Reporting Category/ Note	Budget Change Details	Council Resolution	Recommended Changes Amount \$'s	Funding Source of Change		
				Restricted \$'s	Unrestricted \$'s	Non-Cash \$'s
EXPENSES						
Employee benefits and on-costs			242	44	198	0
17	Reallocation of digitalisation cost budget from Materials and Contracts to Employee Costs		49	0	49	0
18	Reallocation of budget from materials and contracts to employee costs to fund two apprentice positions for a two-month period.		18	0	18	0
19	Increase in overtime budget to absorb YTD increases		134	44	91	0
20	Increase in casual wages - Library		20	0	20	0
21	Reduction in Vacancy rate		100	0	100	0
22	Reduction training costs		-80	0	-80	0
Material & Services			-382	-34	-349	0
23	Reallocation of digitalisation cost budget from Materials and Contracts to Employee Costs		-91	0	-91	0
24	Increased Valuer General Fees above budget		44	0	44	0
25	SmartGrant subscription		14	0	14	0
26	Reallocation of budget from materials and contracts to employee costs to fund two apprentice positions for a two-month period.		-18	0	-18	0
30	Increased Blue Haven maintenance costs		100	0	100	0
31	Reduction of legal costs		-100	0	-100	0
32	Reduction in Holiday Parks marketing costs		-40	-30	-10	0
33	Adjustments of Kiama Coastline Program together with funding effects.		-4	-4	0	0
Depreciation, amortisation and impairment of non financial assets			0	0	0	0
Net gain from disposal of assets (Cost of Assets Sold)			0	0	0	0
TOTAL EXPENSES			-140	10	-150	0
TOTAL			961	1,492	-480	-50
GRAND TOTAL			961	1,492	-480	-50
NET OPERATING RESULT BEFORE GRANTS AND CONTRIBUTIONS PROVIDED FOR CAPITAL PURPOSES			-81	153	-184	-50

Capital Budget Review Statement
Kiama Municipal Council
Budget review for the quarter ended 31/03/2026

Description	Previous Year	Current Year Original	Approved Changes	Approved Changes	Approved Changes	Review	Review	Q 1 \$000's	Q 2 \$000's	Q 3 \$000's	Revised Budget \$000's	Recommended changes for council resolution \$000's	Projected Year End (P/E) Result 2025/26 \$000's	VARIANCE ORIGINAL budget v P/E 2025/26 \$000's	ACTUAL YTD 2025/26 \$000's
CAPITAL FUNDING															
Rates & other untied funding	1,768	6,258	2,040	23	0	0	0	0	0	0	8,321	200	8,520	2,263	7,626
Capital Grants & Contributions	0	0	0	0	0	0	0	0	0	0	0	-1,552	-1,552	-1,552	1,531
Reserves - External Restrictions	8,607	9,357	2,106	-884	0	0	0	0	0	0	10,579	-441	10,138	781	753
Reserves - Internally Allocated	4,009	4,320	920	-1,000	0	0	0	0	0	0	4,240	-991	3,249	-1,071	656
New Loans	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Proceeds from sale of assets	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Capital Funding	14,384	19,934	5,067	-1,861	0	0	0	0	0	0	23,139	-2,785	20,354	420	10,567
CAPITAL EXPENDITURE															
WIP	9,565	0	0	0	0	0	0	0	0	0	0	0	0	0	7,445
New Assets	367	3,372	-223	-153	0	0	0	0	0	0	2,995	-664	2,331	-1,041	486
Asset Renewal	4,452	14,629	5,290	-1,708	0	0	0	0	0	0	18,211	-2,121	16,090	1,461	704
Other	0	1,933	0	0	0	0	0	0	0	0	1,933	0	1,933	0	1,933
Total Capital Expenditure	14,384	19,934	5,067	-1,861	0	0	0	0	0	0	23,139	-2,785	20,354	420	10,567
Net Capital Funding - Surplus /(Deficit)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Capital Budget Recommended Changes (QBR 3)
Kiamia Municipal Council
Budget review for the quarter ended 31/03/2026

Parent Program	Budget Change Details		Council Resolution	Comment	Recommended Changes Amount \$'000's	Funding Source of Change	
						Restricted \$'000's	Unrestricted \$'000's
Capital Expenditure							
Recreation & Open Space						381	-78
1	Gainsborough Oval Drainage				-39	65	-25
2	Gerry Emery Lighting (Office of Sport)				-173	213	-40
3	Gerry Emery Reserve/Athol Noble Oval				-103	103	0
4	WO3948 Leisure Centre - Facility enhancements				12	0	-12
Parks & Reserves					-51	51	0
5	Coronation Park- Storm Damage Restoration				-75	75	0
6	Jamberoo Dog Park- Local Small Commitments Allocation				24	-24	0
Roads & Bridges					-1,605	1,690	-85
7	DFRA AGRN1212 May 25 - Pavement Repair Works				-392	392	0
8	DFRA AGRN1212 May 25 - Wyalla Road Jamberoo EPAR Works				-350	350	0
9	DFRA AGRN1212 May 25-Free Selector Road Foxground EPAR Work				-250	250	0
10	Foxground Rd geo investigation -Storm Event -Risk Flood- OLG				25	2	-27
11	Gipps Street RERRF (Capitel)				4	-4	0
12	Infrastructure Betterment Fund BP_0244 - Foxground Road				-33	33	0
13	Infrastructure Betterment Fund BP_0244 - Wallaby Hill Road				-101	101	0
14	Infrastructure Betterment Fund BP_0244- Jamberoo Mountain Rd				-433	433	0
15	Jamberoo Mtn Rd geo investig - Storm Event-Risk Flood- OLG				-63	63	0
16	Landslide repair-Jamberoo Mtn Rd-Natural Disaster & Recovery				1	-1	0
17	New Car park+ Road Seal Kiama High Service Road - LRCIP4				-1	1	0
18	R2R / LRCIP4 - Road Resurface Colley Drive Kiama - LRCIP4				0	5	-5
19	R2R / LRCIP4 - Curramore Road Resurfacing - LRCIP4				0	0	-0
20	Danube Street Kiama Footbridge Renewal R2R				0	9	-9
21	Swamp Rd Early Warning Manag Syst Storm Event-Risk Flood-OLG				-26	26	0
22	Wallaby Hill Rd geo investigat- Storm Event-Risk Flood- OLG				-10	30	-20
23	WO3266 Crooked River Bridge Restoration Works				24	0	-24

Capital Budget Recommended Changes (QBR 3) - Continued Kiama Municipal Council Budget review for the quarter ended 31/03/2026						
Parent Program	Budget Change Details	Council Resolution	Comment	Recommended Changes Amount \$'000's	Funding Source of Change	
					Restricted \$'000's	Unrestricted \$'000's
Stormwater				-169	173	-4
24	Bridges Rd Gerrington flood study-Severe Weather & Flood-OLG			6	-6	0
25	Fountaindale Dam - Decommissioning Investigation			-10	10	0
26	Free Selectors Rd causeway upgrade-Severe Weather & Flood-OLG			-100	100	0
27	Gwingham Ave Kiama drainage upgrade between #1 & #4			25	-25	0
28	Jamberoo flood study infra -Severe Weather & Flood- OLG			1	-1	0
29	Spring Creek Floodplain Risk Study-Storm Event-OLG & DPIE			-52	52	0
30	Jamberoo flood study- Wyalla - Severe Weather & Flood - OLG			0	4	-4
31	Terralong St - Drainage Upgrade (Thompson to Collins)			10	-10	0
32	Union Creek Gerrington Flood Design			-50	50	0
Building & Facilities				192	-50	-142
33	2 Havilah Pl - Demolition Works			172	0	-172
34	Gerry Emery Reserve Clubhouse Amenities Upgrade (Developer)			50	-50	0
35	Infrastructure Design			-30	0	30
Commercial Business				-515	415	100
36	Kendalls Beach - Compliance			-100	0	100
37	Kiama Harbour Cabins - Annual Internal fitout replacements			15	-15	0
38	Kiama Harbour Cabins - Compliance			-350	350	0
41	Werrin Beach - Compliance			35	-35	0
Footpaths & Cycleways				-6	14	-7
42	Bicycle Facilities program (Annual allocation)			-10	10	0
43	WO4021_SCCF4_0969 R4 Coastal Walking Track Signage			0	7	-7
44	Fern St Footpath Extension			4	-4	0
Holiday Parks				0	0	0
ICT				-130	90	40
47	Hardware replacement program			20	-20	0
49	WO3983_P70659 Kiama HS Raised Ped Crossing-School Zone Infra			14	-14	0
50	WO4066_P79902 Bong Bong St Ped Crossing Black Spot- TINSW			-5	5	0
Waste Services				-3	3	0
51	Minnamurra Depot New Amenities Building			47	-47	0
52	Quick fill tank Minnamurra Waste Depot			-50	50	0
Leisure Centre				4	0	-4
53	Leisure Centre - Pool Renewal			40	0	-40
54	Leisure Centre - Replace Roof on Fitness Room			-39	0	39
55	Leisure Centre - Replace Sauna Seating			3	0	-3
Other				-207	227	-20
56	Bonaira Lighting (Office of Sport)			-130	150	-20
57	Kiama Netball Courts Refurbishment (Office of Sport)			-76	76	0
TOTAL				-2,785	2,985	-200
GRAND TOTAL				-2,785	2,985	-200

Cash and Investments Budget Review Statement										
Kiama Municipal Council										
Budget review for the quarter ended 31/03/2026										
Description	Previous Year	Current Year	Approved Changes		Approved Changes		Approved Changes		Recommended changes for council resolution	Projected Year End (PYE) Result
	Actual	Budget	Review	Q 1	Review	Q 2	Review	Q 3		
	2024/25 \$000's	2025/26 \$000's		\$000's		\$000's		\$000's		2025/26 \$000's
Total Cash, Cash Equivalents & Investments	38,393	45,057	-3,987	-2,227				38,842	3,592	42,435
EXTERNALLY RESTRICTED										
Developer Contributions (Unexpended)	13,883	14,680	-114	87				14,653	564	15,217
Domestic Waste Management	7,272	8,769	-550	-11				8,208	12	8,221
Stormwater Levy	439	320	-9	80				391	24	416
Blue Haven Terralong IUD Maintenance Levy	1,798	1,798	-250	0				1,548	0	1,548
Roads Reserve	35	35	0	0				35	0	35
Security bonds, Deposits & Retentions	1,959	1,959	0	0				1,959	0	1,959
Crown land Reserve	3,334	1,823	-893	-129				802	563	1,365
Unexpended Grants	4,032	583	-1,240	-367				-1,024	2,320	1,296
Unspent Loan Funding	400	400	0	0				400	0	400
Transport for NSW Contributions	764	744	761	754				2,259	0	2,259
Total Externally Restricted	33,916	31,112	-2,295	414	0	0	29,231	3,484	32,715	35,767
Cash, cash equivalents & investments not subject to external restrictions	4,477	13,946	-1,693	-2,641	0	0	9,612	108	9,720	5,699
INTERNAL ALLOCATIONS										
Employee leave entitlements	2,941	2,941	-1,500	0				1,441	0	1,441
Terralong IUD Capital Works	787	1,787	0	0				1,787	0	1,787
Council Elections	0	66	0	-66				0	0	0
Land development	0	0	-15	0				-15	1	-14
Temporary Funding of Disaster Recovery Funding Agreement Works	-711	-711	653	-5				-63	991	929
Blue Haven IUD Prudential Cover (Terralong)	500	500	0	0				500	0	500
Waste Business Unit	0	0	0	0				0	0	0
Plant replacement	0	-808	-126	1,000				66	0	66
Risk Improvement Incentive	37	7	0	54				61	0	54
Total Internally Allocated	3,554	3,782	-988	982	0	0	3,777	992	4,770	1,873
Unallocated	923	10,163	-705	-3,623	0	0	5,835	-884	4,951	3,826
										8,574

Developer Contributions Summary												
Kiamia Municipal Council												
Budget review for the quarter ended 31/03/2026												
Purpose	Opening Balance As at 1 July 2025 \$000's	Developer Contributions Received			Interest Earned Q1 \$000's	Interest Earned Q2 \$000's	Interest Earned Q3 \$000's	Monetary Amounts Expended Q1 \$000's	Monetary Amounts Expended Q2 \$000's	Monetary Amounts Expended Q3 \$000's	Held as Restricted Asset As at this Q \$000's	Cumulative balance of internal borrowings (co)/from As at this Q \$000's
		Cash Q1 \$000's	Cash Q2 \$000's	Cash Q3 \$000's								
Drainage												
Roads												
Traffic facilities												
Parking												
Open space												
Community facilities												
Other												
Total \$7.11 Under plans	0	0	0	0	0	0	0	0	0	0	0	0
\$7.11 Not under plans												
\$7.12 Levies	13,882	237	195	798	159	154	154	73	129	117	15,259	0
\$7.4 Planning agreements												
\$64 Contributions												
Other												
Total Developer Contributions	13,882	237	195	798	159	154	154	73	129	117	15,259	0