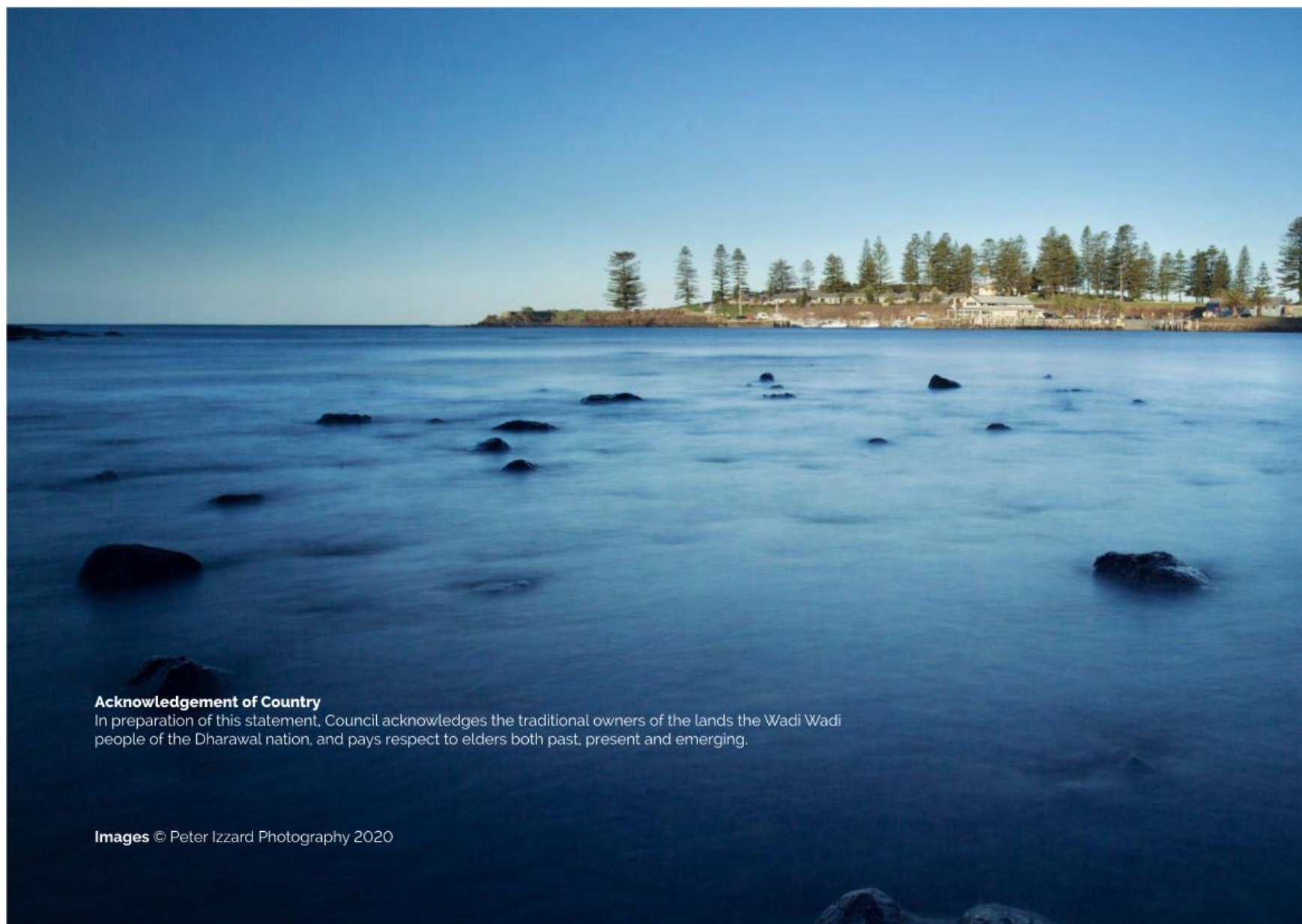


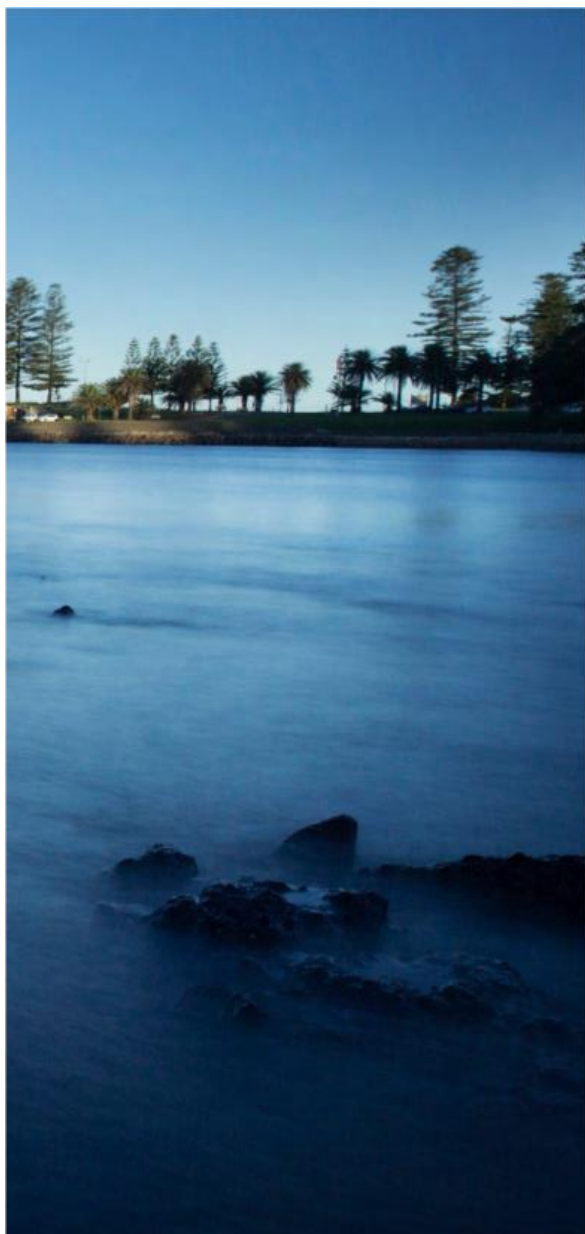




Acknowledgement of Country

In preparation of this statement, Council acknowledges the traditional owners of the lands the Wadi Wadi people of the Dharawal nation, and pays respect to elders both past, present and emerging.

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A message from the Mayor

When I was first elected as Mayor, in 2016, I had a vision of consolidating a number of existing Council committees into a single, cohesive Planning Committee. It was my hope that the Planning Committee could determine what the expectations of the community are for the Kiama area in 20 years.

This hope has become reality with the work done by the community, Planning Committee, elected Councillors and Council staff to prepare our LSPS.

It has been encouraging to see the high level of community involvement in the preparation of our LSPS. It was particularly encouraging to see the positive and innovative ideas of our young people who attended the High School and Primary Schools workshop.

Our LSPS outlines what the community sees as their vision for the Kiama in 20 years. As the 'highest' planning document within Council, the planning priorities and associated actions will shape the comprehensive reviews of the Kiama Local Environmental Plan (LEP) 2011 and the Kiama Development Control Plan (DCP) 2012. Assessments for future developments are made against our LEP and DCP to achieve the community's vision outlined in this document.

Our LSPS will also provide a solid foundation for the review of Council's Community Strategic Plan that is scheduled for 2020, with the election of the new Council.

I see this document as the legacy I sought when the Planning Committee was formed in 2016. The community's vision for the Kiama area has



been captured and the planning priorities and action contained within this document will help to achieve this vision.

Mark Honey
Mayor, Cr Mark Honey



Enclosure 3

Item 15.4



Enclosure 3

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6 Kiama Municipal Council **Local Strategic Planning Statement 2020**

1.0 Introduction

1.1 About the Local Strategic Planning Statement

The 2019 Population Projections indicate that the population of Kiama is estimated to increase by 4,000 people between 2016 and 2041, from 22,100 to 26,100. This is a decrease from previous projections.

To manage this growth and build capacity in our townships and rural communities, the Kiama LSPS, sets 20-year plan, integrating land use, transport and infrastructure planning. This plan aligns with the Directions set out in the Illawarra-Shoalhaven Regional Plan.

Our LSPS sets the land use framework for Kiama Municipality's economic, social and environmental land use needs over the next 20 years. It addresses the planning and development issues of strategic significance to the community through planning priorities and actions, spatial land use direction and guidance.

The LSPS gives effect to the Illawarra-Shoalhaven Regional Plan implementing the directions and actions at a local level. It is also informed by other State-wide and regional policies including the Kiama Region Economic Development Strategy (REDS) and the NSW Marine Based Tourism Strategy.

The LSPS works with Kiama's Community Strategic Plan (CSP), which has a similar but broader purpose on how Council will through land use planning meet the community's needs. The CSP's community vision of 'working together for a healthy, sustainable and caring community' permeates through our LSPS. Figure 1 and Appendix 1 show the relationship between the LSPS and Council's Integrated Planning and Reporting Framework.

The planning priorities and actions contained in the LSPS provide the rationale for decisions about how we will use our land to achieve the community's broader goals and what updates are required to the LEP and DCP.

This work will also inform future iterations of Council's Operational Plan and will be an integral element of the Integrated Planning and Reporting Framework.

1.2 Legislative Framework

In March 2018 the State Government introduced new requirements for councils to prepare and make local strategic planning statements.

Local strategic planning statements (LSPS) will set out:

- the 20-year vision for land use in the local area
- the special characteristics which contribute to local identity
- shared community values to be maintained and enhanced
- how growth and change will be managed into the future.

Councils will show how their vision gives effect to the regional or district plan, based on local characteristics and opportunities, and the council's own priorities in the community strategic plan it prepares under local government legislation. Informed by the strategic and community planning work undertaken across regions, districts and local government areas, the LSPS will be the key resource to understand how strategic and statutory plans will be implemented at the local level.

This Statement has been prepared in accordance with section 3.9 of the Environmental Planning and Assessment Act 1979 (the Act) which requires that it include or identify the following:

1. the basis for strategic planning in the area, having regard to economic, social and environmental matters
2. the planning priorities for the area that

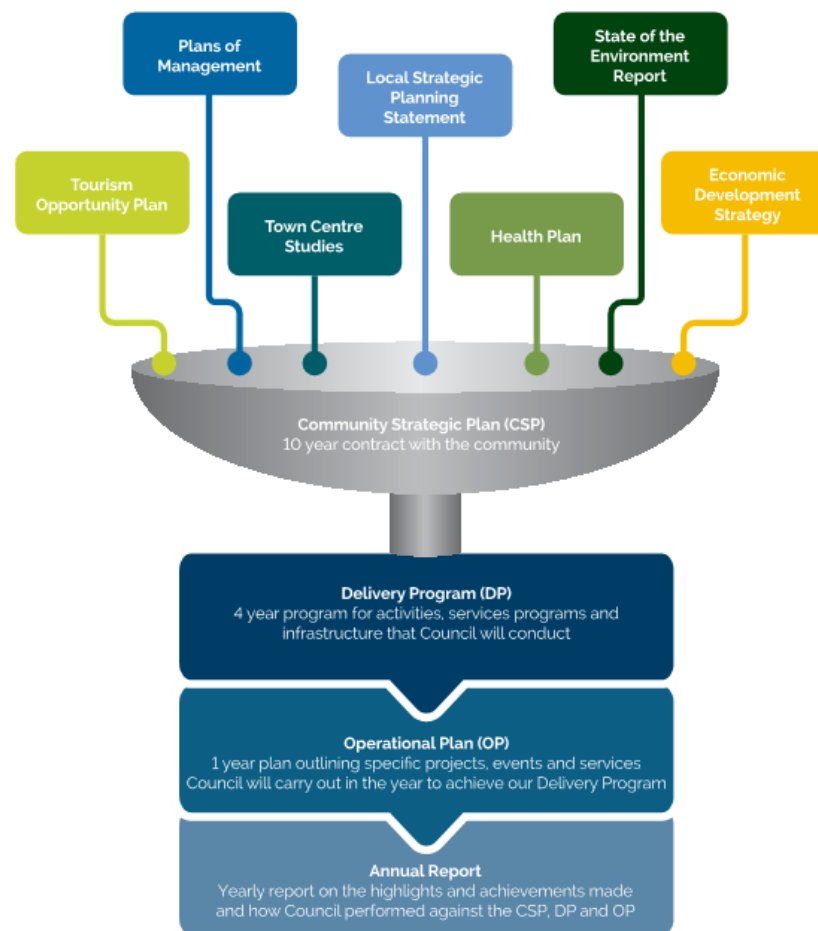


Figure 1: Relationship between Local Strategic Planning Statement and Council's Integrated Planning & Reporting Framework.

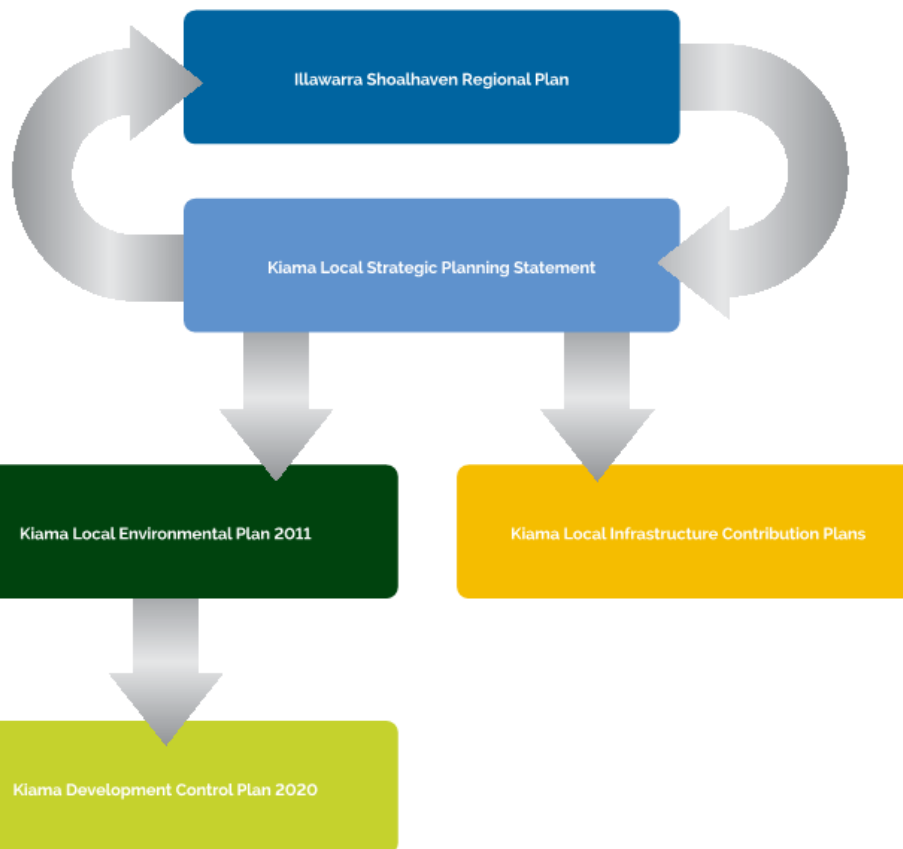


Figure 2: Relationship between the Local Strategic Planning Statement and Regional and Local Planning documents

are consistent with any strategic plan applying to the area and (subject to any such strategic plan) any applicable community strategic plan under section 402 of the Local Government Act 1993

3. the actions required for achieving those planning priorities
4. the basis on which the council is to monitor and report on the implementation of those actions.

1.3 Relationship with Plans and Strategies

All councils within NSW are required to prepare a local strategic planning statement to act as a link between the strategic priorities identified at a regional level, and the fine-grained planning at a local level expressed in council's local environmental plan and development control plans, to ensure consistency in strategic planning approaches. See Figure 2.

The link or line-of-sight between the LSPS and the Kiama Community Strategic Plan, the Illawarra-Shoalhaven Regional Plan and other regional and state strategic planning instruments (Kiama REDS) is illustrated in Appendix 1, Appendix 2 and Appendix 3.

2.0 Community Involvement in the Plan

Council prepared this Statement following extensive community engagement undertaken in 2018 and 2019.

Council outlined a year-long process for developing the LSPS, with opportunities for community involvement in each step along the way.

Phase One, of the year-long community engagement, involved a series of community, business and tourism workshops to identify the priorities, issues and themes for the Statement.

Three community workshops and a business and tourism operators workshop were held. Workshops were also held with local primary and high school students to gather their thoughts on what's special about where they live, and how they imagine it changing over the next 20 years.

The outcomes from this initial round of community and stakeholder engagement have helped Council to identify the issues and priorities that require more detailed consideration.

Phase Two, of the community engagement, involved a series of community workshops to discuss the outcomes of the process so far and interactive discussions were encouraged.

The main purpose of the workshops was to:

- provide an overview of the research undertaken to date
- test the key elements of a potential narrative for Kiama

- explore the local character of places
- discuss the emerging policy outcomes that may be considered in the development of the draft LSPS around the following themes:
 - growth and residential development
 - economic growth and jobs
 - resource lands
 - environment
 - places and people
 - infrastructure.

Technical papers were prepared for each theme to inform the conversation with the community. These technical papers were uploaded to the Council's website as a record of the information discussed at the workshops.

In addition to the community workshops, Council conducted a number of surveys to supplement the information collected at the community workshop.



3.0 What you told us

A summary of the key outcomes from across the workshops are provided below:

The Environment

The community values the unique natural landscapes and colours of Kiama – from the deep green bio-diversity of the escarpment, through to the agricultural pasture lands and rolling green hills of the coastal landscape and earthy hues of the coastline and deep blue of the ocean.

The community wants to see the natural environment and open spaces retained and protected and for Kiama to be a sustainable place that embraces renewable energy and smart technology and that responds to the challenges of climate change.

The Economy

The community acknowledged Kiama's strong reliance on tourism and reflected on the more diverse economy and employment opportunities that exist in the past including a better range of shops in the town and a stronger agriculture sector.

The community wants to see a more diverse and sustainable economy that balances tourism with growth in the commercial and clean technology sectors.

The People

The community spirit and resilience of the people of Kiama is seen as a particular strength – the community is friendly, connected and has a commitment to volunteerism.

The community wants to retain the existing community spirit but would like to see more diversity with different cultures and more young people in the community.

The Character

The community values the distinction between towns and villages set within the coastal and rural landscapes and the unique heritage and architecture of the buildings of the towns.

The community is concerned that over-development will ruin this existing character and wishes to see modest growth that embraces a local architectural language rather than generic higher density buildings.



4.0 The priorities you identified

Throughout the community consultation the following key priorities and areas of importance were identified by the community:

- the need to control and manage development to ensure that Kiama does not lose its distinctive character
- environmental sustainability, including the conservation of the natural environment and promoting use of sustainable energy to move towards a carbon neutral future
- the economic sustainability of the organisation and the need to support local businesses and promote tourism.
- protect existing heritage buildings
- protect existing agricultural land for farming
- encourage local job creation.

The two (2) issues that were of the highest concern for Kiama residents were:

- over-development: pressure on infrastructure, urban sprawl and disappearance of heritage
- over-population: challenging existing character and causing infrastructure and parking concerns.

Residents thought that the best things about living in Kiama was the sense of community, the natural beauty of the area and its relaxed village feel and country atmosphere.

The outcomes that received the lowest levels of support were:

- more residential development in town centres outside Kiama Municipal Council developing more housing estates

- developing more medium and high-density housing in Kiama town centre.

Interestingly, the more housing that is provided the less likely people are to move to Kiama. This tells us that the strength of the Kiama housing market is linked with its low scale residential development that respects its environmental, heritage and agricultural context.

The outcomes from both consultation phases have established the Vision, key themes and planning priorities of the LSPS.



5.0 Global and regional context

As we look forward, the State government has encouraged us to consider any global trends that may influence Kiama's future.

The CSIRO has published a report called OurFuture World which highlights 6 global megatrends that will change the way we live. This report has been cited by the NSW Government Chief Planner as a context for local strategic planning statements – the Chief Planner included a 7th megatrend for consideration.

1. More for less – increasing demand for limited resources
2. Planetary pushback – protection of biodiversity and the global climate
3. The silk highway – rapid economic growth and rise of the middle class in Asia
4. Forever young – an aging population that is also an asset
5. Digital immersion – an increasingly technologically connected society
6. Great expectations – rise of the individual consumer
7. Porous boundaries – technology and globalisation are changing global relationships.

These global trends will have an impact on the future of Kiama and we are able to respond to them through:

- Securing food producing lands as a resource
- protecting high value environments

- increasing use of renewable energy
- exploring employment opportunities in clean technology
- opportunities from new tourist market
- planning for our aging population
- using technology to connect community and improve services
- being open to innovation – such as autonomous vehicles
- stronger regional relationships that support service and policy efficiencies.



5.1 Our place within the Illawarra-Shoalhaven Region

The Kiama Municipality is located on the New South Wales south coast, bordering with the local government areas of Shoalhaven, Shellharbour, and Wingecarribee Councils. The Kiama Municipality is connected to the Illawarra-Shoalhaven Region via the Princes Highway and the South Coast Train Line. Due to its centralised location within the region the Kiama Municipality is uniquely positioned to take advantage of the opportunities available in the neighbouring local government areas.

However, due to its size and natural constraints, substantial development in the Kiama Municipality is limited.

Kiama's proximity to the south of Sydney makes it an attractive destination for many day-trippers and overseas visitors.



Figure 3: Regional context

6.0 Local context - about Kiama



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6.1 Our Community

The population of the Kiama Municipality is expected to reach 26,100 by 2041 which represents an increase of 4,000 people from 2016.

Proximity to jobs and higher-level services in Wollongong, Shellharbour and Nowra is a key driver of this ongoing growth, with new residents attracted to the coastal lifestyle, particularly people of around retirement age.

Our population is dispersed across two towns and three villages. However, many people live and work in the rural areas surrounding the existing settlements.

Our community is ageing and by 2041, 32 per cent of our forecasted population in the Kiama Municipality will be aged over 65 years, representing an increase of 12 per cent from 2016.

There is also an increasing number of families without children in the area (49% of the family compositions, an increase from 44.6% in 2016). This change in the population demographic will continue to increase the importance of the health care and social assistance sector in the Kiama Municipality, with employment in the sector rising since 2011.

The proximity to Wollongong and Shellharbour also provides employment opportunities for a large portion of our

working population (30% of the workforce is employed in Wollongong, and 16% in Shellharbour).

The proximity to these cities allows the Kiama Municipal community to gain employment in a variety of professional jobs, with 40% of our workforce employed as managers, professionals or clerical and administration workers.

The growing populations of the region has also provided opportunity for the construction industry having the highest jobs growth rate between 2011 and 2016.



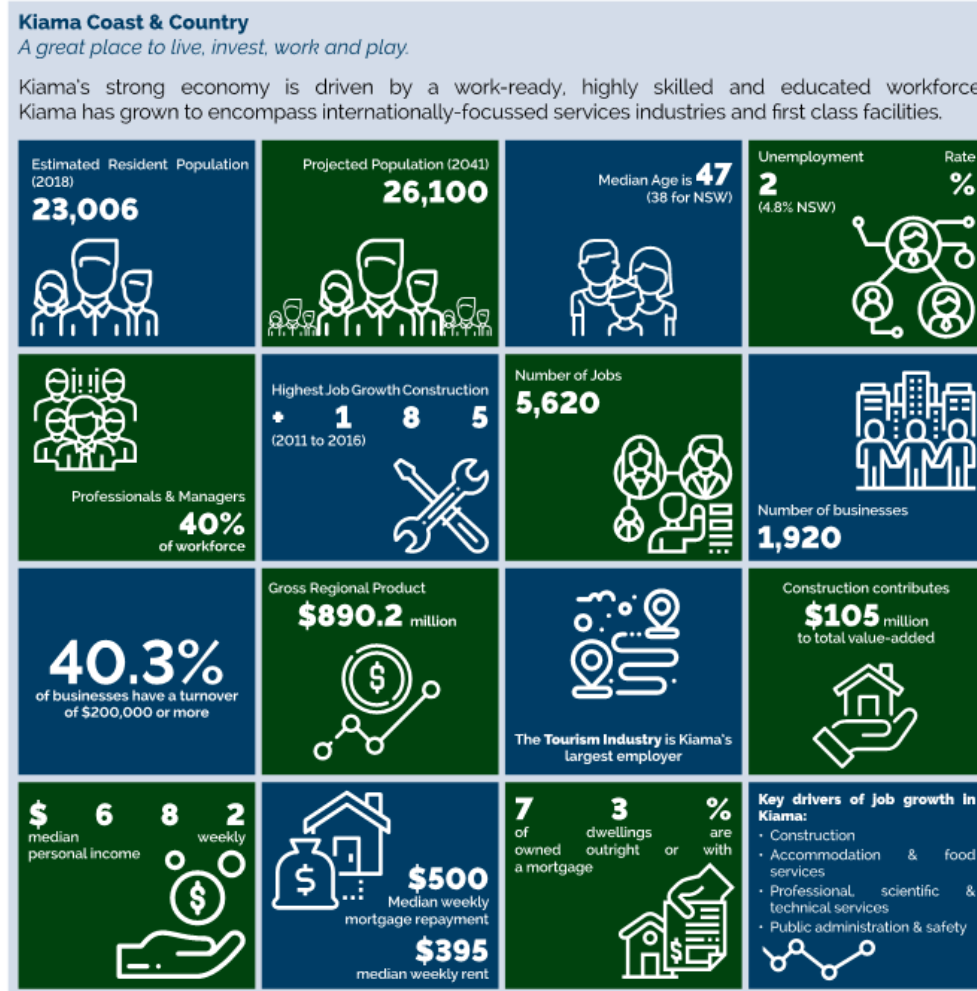
6.2 Our Environment and Resource Lands

The environment which makes up the Kiama Municipality is defined by its unique natural landscapes and 'coloursapes' of Kiama – from the deep green biodiversity of the escarpment, through to the agricultural pasture lands and rolling green hills of the coastal landscape and earthy hues of the coastline and deep blue of the ocean. Our environment plays an integral role in the economic, social and natural environment makeup of the council area.

These assets have been utilized by the traditional land owners, the Wadi Wadi people, who recognised the favourable climate and water resources and continue to have long standing cultural and community connection with the land.

Our diverse environmental areas provide important habitat for rare and vulnerable species and endangered communities such as the green and golden bell frog, loggerhead turtle, blue-billed duck, spotted-tailed quoll, Illawarra Subtropical Rainforest and Littoral Rainforest.

In the Kiama Municipality the Budderoo National Park, Barren Grounds Nature Reserve, Minnamurra River, Crooked River, lagoons and wetlands, such as Werri Lagoon and Spring Creek, are environmental assets that have a regional, state and national significance.



Kiama is the southern edge of the humid subtropical climate, with warm summers averaging about 25 degrees Celsius and mild winters averaging about 14 degrees Celsius. Rainfall is spread relatively evenly throughout the year with the wettest months being in autumn and the driest in spring. These conditions combine with higher than average rainfall (1,209mm per annum at 2011/2012, compared to 554.5mm across the state), allows the agricultural sector to thrive. Our agricultural lands leverage off the climate conditions and fertile soils and contributes \$26 million to the local gross regional product.

The Municipality's volcanic soil and high rainfall resulted in Kiama becoming one of the birthplaces of the Australian dairy industry with the first Dairy Factory (The Kiama Pioneer Factory) and first Dairy Co-operative in Australia.



6.3 Our Towns and Villages

The Kiama Municipality is made up of two main towns, three villages and several rural localities. These places provide localised services to residents and are the centre of a diverse economy.

The ongoing distinction between the existing towns and villages set within the coastal and rural landscapes and the unique heritage and architecture of the buildings of the towns are vitally important to the Kiama community.

Kiama is a major town centre servicing the local area and surrounding suburbs, providing a range of business, retail and entertainment uses including supermarkets, health and other services. Kiama has a strong existing cultural heritage and tourism function that will continue to support development and performance.



Kiama includes some higher density residential development. Kiama train station is located within the Kiama town centre.

The Kiama Town Centre has an attractive relaxed seaside town character with connected open spaces that celebrates the scenic qualities of the location and promotes the history of the place and its people.

The centre is a comfortable and attractive place to access and walk around with reduced traffic congestion. It provides a mix of retail and services for locals and visitors, day to day, in the evenings and on weekends during every season of the year.

Parts of Kiama, including the southern suburb of Kiama Heights, are characterised by low density residential development.

The original housing of these areas tends



to be modest sized houses with big yards. In recent time a prevalence of dual occupancies has occurred.

Gerringong is a local town centre providing a range of business and retail uses, including supermarket, health and other services. Gerringong is reliant on higher order centres for shopping and employment. Gerringong train station is located on the western edge of the Gerringong township.

The town of Gerringong and the village of Gerroa are perched on headlands overlooking the ocean. This physical context supports a local lifestyle which is active, healthy and strongly connected to surfing culture. Celebrating and protecting the coastal landscape and pristine beaches is a community priority.

Jamberoo is a village centre that supports the daily needs of local residents.



Jamberoo has a rural village charm which is at the heart of its character. It is nestled within a magnificent scenic landscape which acts to separate it from other urban centres.

The village itself has a strong connection to its dairying and farming history which is celebrated in the architecture, form and scale of the place.

The northern suburbs of Kiama are focussed around the river, beach and parklands. While the community comes together as one, it celebrates three distinct identities:

- the village of Minnamurra is seen as a river community, comprising of older homes transitioning to newer housing around the Minnamurra River
- the suburb of Kiama Downs is seen as two communities:
 - a beach community, east of



Riverside Drive, comprising of large homes that take advantage of coastal views and access to the beach lifestyle, and

- a parklands community, west of Riverside Drive, comprising of contemporary housing which provides homes for families with easy access to open parklands.



7.0 Our Community's Vision and Values

At the core of our story is a celebration of our natural setting and heritage which supports a high quality lifestyle for our community. Our coastline and biodiversity lands provide the unique natural landscapes and colours of Kiama – from the deep green biodiversity of the escarpment, through to the agricultural pasture lands and rolling green hills of the coastal landscape and earthy hues of the coastline and deep blue of the ocean.

Over the next 20 years the Kiama Municipality will leverage the area's natural and heritage settings and agricultural strengths to generate economic and social growth opportunities that continue to recognise the underlying natural and heritage values and rural and coastal strengths.

Our fertile soils and hard rock deposits, which supported early growth in agricultural, quarrying and logging, continue to be used for productive and viable agriculture.

Our heritage buildings provide character and scale for our towns and villages.

Tourism will continue to be a major contributor to the Municipality's economy. By utilising our natural assets and linking tourism opportunities to the NSW Marine Based Tourism Strategy the amount of visitors who stay over-night in the Municipality will increase. This growth in the tourism sector will not occur to the detriment of the amenity of residents.

The Kiama Municipality will have more diverse local job opportunities, particularly in tourism, health and aged services, education and training and

knowledge services. Bombo quarry will provide opportunities for an appropriate balance between employment lands and suitable residential uses for the benefit of the local community. Activation of the Kiama harbour precinct brings economic development, employment and recreational opportunities.

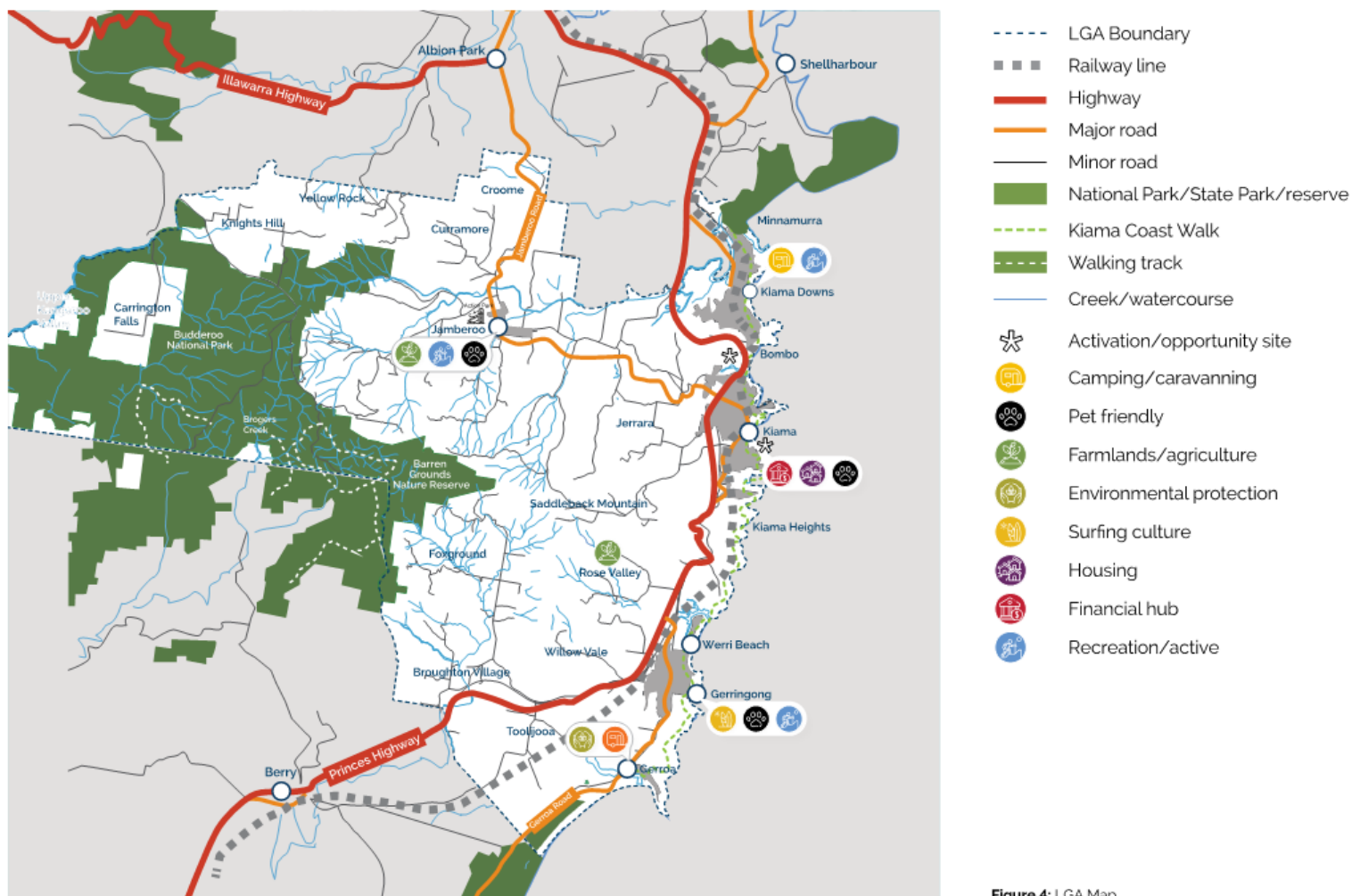
Agriculture will be valued as a viable contributor to the Municipality's economy rather than just for its scenic qualities. Important agricultural lands will be protected, with appropriate buffers between housing and agricultural lands being enforced, and the appropriate mix of land uses will be identified. The production of local, diverse, high quality produce, will be encouraged.

The Kiama Municipality will see a moderate amount of housing growth. This will include greenfield expansions in suitable locations and infill development focussed on appropriate medium density within existing centres. The separation between our towns and villages will be maintained and a diversity of housing products encouraged.

The distinct nature and character of our towns and villages will be maintained. The character and heritage values of our towns and villages will be preserved and quality architectural additions will be actively encouraged. Our towns and villages will be accessible places for all members of the community and will provide appropriate recreational and cultural facilities. Our towns and villages will foster opportunities and partnerships with the traditional owners of the lands.

The high value biodiversity of the Kiama Municipality will be protected from unsuitable development. Appropriate plans of management will be adopted for the Municipality's coastal areas and waterways. We will respond to climate change by embracing renewable energy and smart infrastructure adaption, supporting sustainability of the environment and community resilience.

We will continue to monitor the likely changes in demands to utility infrastructure and work with service providers to ensure appropriate utility infrastructure is provided to service the needs of the community. Council will provide sufficient car parking within our towns and villages. Our towns and villages will be accessible, bike friendly and will have improved integration of private/public/ community transport, with safe roads and access to markets and other regions.



8.0 Our Themes and Planning Priorities

To achieve the 20-year vision for the Kiama Municipality, Council has identified the following key Themes and Planning Priorities to indicate the focus of future strategic planning in the Kiama Municipality



Theme 1 Manage sustainable growth

- PP1** Plan for and balance housing supply and demand
- PP2** Champion architectural excellence
- PP3** Connect the Municipality
- PP4** Support the delivery of required infrastructure



Theme 2 Develop a diverse and resilient economy

- PP5** Foster economic diversity
- PP6** Manage tourism development and the visitor economy
- PP7** Strengthen commercial centres



Theme 3 Protect rural landscapes

- PP8** Protect viable agriculture and agricultural lands
- PP9** Protect scenic rural landscapes



Theme 4 Mitigate and adapt to climate change and protect our environment

- PP10** Conserve areas of environmental significance
- PP11** Responsibly manage resources and waste
- PP12** Plan for and adapt to the impacts of natural hazards and the changing climate



Theme 5 Foster vibrant and accessible places

- PP13** Support and create vibrant places
- PP14** Identify and safeguard areas and items of heritage significance
- PP15** Celebrate and protect local character







9.0 Housing Supply and Demand

9.1 Greenfield Expansion

Kiama's capacity to meet projected housing demand requires consideration of housing supply areas, strategically identified by the recently repealed Kiama Urban Strategy 2011, including future new release areas in the planning pipeline. It is considered that the existing greenfield dwelling opportunities within Kiama are sufficient for the short to medium term.

In addition to these greenfield sites, it is noted that towards the end of the 20-year life of our LSPS, we would expect the Bombo Quarry site to be rehabilitated and available for a mix of residential, commercial, tourism and employment uses. While the strategic planning for the end use of the Quarry is ongoing, it could provide up to 2,000 new dwellings in the long term.

9.2 Infill Potential

Theoretically, there may be many thousands of potential dwellings that could be developed however only a small portion of those would be expected to translate to actual new housing. In valuable markets such as those in the Kiama Municipality, dual occupancies are typically (but not exclusively) pursued on sites that are vacant, where the existing building is nearing the end of its economic life or there is room for a second dwelling

without demolishing the existing dwelling. Therefore, we can expect that most of the dual occupancy redevelopment potential will remain a 'theoretical' capacity.

One of the dynamics that influence redevelopment of increased densities is the relationship between floor space ratio/height controls and development feasibility. Development feasibility is very sensitive to changes in land and development costs and so we need to be open to review development controls from time to time to ensure a steady market supply of new housing.

The recently adopted Kiama Town Centre Study made recommendations about potential increases to maximum building heights and floor space ratios that would support higher development outcomes in appropriate areas of the town. Implementing these recommendations will support improvement in infill redevelopment feasibility where appropriate. If Council were to undertake town centre planning in other centres, such as Gerringong, a similar review of development controls could be considered.

10.0 Future Housing Opportunities

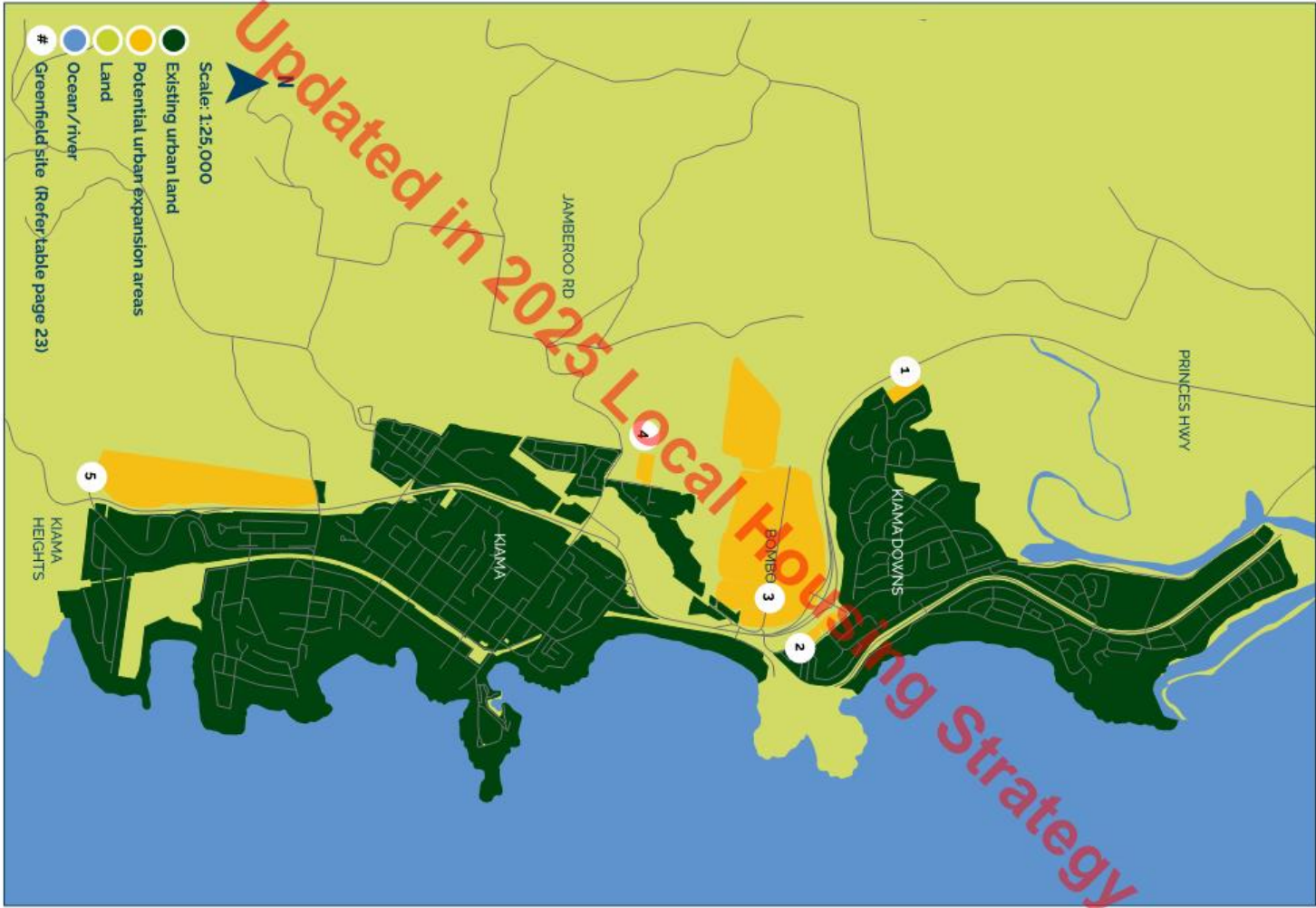
The following maps provide areas which have been identified for possible future expansion. These areas have been identified through the Kiama Urban Strategy and have been the subject of community consultation and discussion.

Future additional land has been identified by proponents through the exhibition period of the LSPS. It is intended for any future additional land to be identified through appropriate community consultation processes and form the subject of future versions of this LSPS or a dedicated Housing Strategy.



Greenfield Site	Property Description	Property Address
1	Part of Lot: 442 DP: 1201831	Henry Parkes Drive, Kiama Downs
2	Part of Lots: 101 & 102 DP: 1110563	Riversdale Drive, Kiama Downs
3	Lot: 8 DP: 31576	Bombo Quarry
	Lot: 7 DP: 1121098	
	PT: 4 DP: 553706	
	Lot: 0 SP: 62590	
	Lot: 5 DP: 1135747	
	Lots: 52-54 DP: 1012601	
	Lots: 100 & 101 DP: 1121118	
	Part of Lots: 101 & 102 DP: 1110563	
4	Lots 3 & 4 DP: 1018217	17 Dido Street, Kiama
5	Lot: 1 DP: 707300	Weir Street, Kiama
	Lot: 5 DP: 740252	
	Lot: 102 DP: 1077617	
	Part of Lot: 1 DP: 625748	
	Part of Lot: 101 DP: 1077617	
6	Lot: 1 DP: 1106703	Rowlins Road, Gerringong
	Lot: 12 DP: 1166490	
	Lots: 6 & 7 DP: 1161126	
	Lots: 14, 15, 17-20 Sec: 2 DP: 910891	
7	Part of Lot: 2 DP: 1168922	48 Campbell Street, Gerringong—West Elambra
8	Lot: 31 DP: 602586	15 Drualla Road, Jamberoo
9	Lot: 1 DP: 719625	Macquarie Street, Jamberoo
	Part of Lot: 3 DP: 773150	
	Part of Lot: 25 DP: 773151	
	Part of Lot: 42 DP: 773152	
	Part of Lot: 24 DP: 773153	
	Part of Lot: 2 DP: 1183082	
	Part of Lots: 1 & 6 DP: 710456	

Greenfield opportunities Map 1: Kiamia



Greenfield opportunities Map 2: Gerrington/Gerroa



Greenfield opportunities Map 3: Jamberoo





11.0 Our Priorities and Action Plans



Theme 1 : Manage Sustainable Growth Population Growth

The Illawarra-Shoalhaven Regional Plan projects that 2,850 additional houses are needed in Kiama between 2016 and 2036 to cater for demand. With the upcoming review to the Regional Plan it is likely that this projection will decrease in line with the results of the recent 2019 Population Projects.

While we may argue that the current amount of growth Kiama is being asked to accommodate is too high, it is nonetheless appropriate that we plan for and manage growth in our Municipality to ensure that the mix of housing suits our current and future residents and reflects the desired future character of our towns and villages. Four (4) planning priorities have been identified to manage growth in our Municipality.

The 2019 Population Projections tell us that our population is aging and that we can expect a growth in single and couple households. Over time we need to plan for a larger proportion of our housing stock to be smaller dwellings and apartments. We will want to encourage families to come and live in Kiama, so having the capacity to provide traditional suburban homes should also be a part of our housing mix.

With decreasing household sizes, the

2019 Population Projections projects that 1,400 additional houses are needed in Kiama between 2021 and 2041 to cater for demand.

In the last 10 years, only 42% of new dwellings were located in greenfield areas, highlighting the importance of infill redevelopment to the Kiama housing market. Over the same 10-year period, 65% of new dwellings were detached housing compared to 35% being multi-unit housing.

In considering the historical mix of housing supply along with the projections for future family types, planning for a balanced mix of housing types would seem to be reasonable.

Transport and Infrastructure

Strong regional connections have the potential to inject billions of dollars in the regional economy and create thousands of new jobs for regional residents. While not in Kiama, a strong and connected region will benefit Kiama by:

- encouraging investment in new businesses
- making it easier for visitors to access Kiama
- reducing the burden of commuting for those residents who travel outside the council area or region for work.

Regional peak bodies such as Illawarra-Shoalhaven Joint Organisation, Regional Development Australia Illawarra and Illawarra Business Chamber all support and advocate for investment into improved regional infrastructure that connect us with economic opportunities. It is appropriate for Kiama Council to align with this position and advocate where appropriate for improvement to regional transport connections.

As far as regional through connections are concerned, the completion of the Gerringong to Berry upgrade a few years ago completed the Princes Highway upgrades through the Kiama local government area. Further upgrades to the south (Berry to Bomaderry) and north (Yallah to Oak Flats) will improve Kiama's connections with the rest of the region and beyond.

The NSW government announced earlier this year that there will be an investment in rolling stock on the South Coast Rail Line which will increase the capacity of the train service connecting Kiama south to Bomaderry and north to Wollongong and Sydney.

Looking to the future, Kiama will need to think creatively about how to better connect our communities and provide our residents with improved accessibility



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to services. This may include consideration of alternative transport such as shuttle services and the increased use of community transport and other forms of active transport.

In recently adopting the Kiama Town Centre Study, Council committed to undertake a traffic and parking study for the centre to address concerns about congestion, lack of parking and the movement for all modes of transport. The study will be undertaken over the next 12 months.

This traffic and parking study will assist in the preparation of a new contributions plan framework. This work will enable Council to determine the monetary contribution developers should make towards the provision of public car parking and the provision of new and adapted infrastructure assets.

Infrastructure Delivery

Infrastructure is critical to the proper functioning and wellbeing of the community both now and in the future. As the towns and villages continue to grow and change within the Kiama Municipality, it is important to provide infrastructure in the right place at the right time.

Servicing authorities, including Sydney Water and Endeavour Energy, are members of the Illawarra-Shoalhaven Urban Development Program. The committee that supports the program provides the forum for sharing of development information that informs the development of appropriate servicing strategies. The sites identified as potential urban expansion areas within the Municipality have been considered by the servicing authorities. While some network upgrades may be required over time, no concerns have been raised to the inclusion of these development areas.

Smart infrastructure uses technology and

integrated data processing to improve the performance of our infrastructure and services. Kiama is a partner in the Integrated *Smart Water Management System* project which has been funded from the federal government's Smart Cities and Suburbs program. Kiama High is one of ten regional schools involved in the project which will help students understand how the use of sensors and data can monitor and provide information about waterways and flood risk.

Our Planning Priorities

- PP1** Plan for and balance housing supply and demand
- PP2** Champion Architectural Excellence
- PP3** Connect the Municipality
- PP4** Support the delivery of required infrastructure

Action Plan – Managing Sustainable Growth

Action	Council's Role	Timeframe	Key Stakeholders	Responsibility
PP1 Plan for and balance housing supply and demand				
Prepare and adopt a Housing Strategy, utilising the Department of Planning, Industry & Environment's Local Housing Strategy Guideline and Template, to detail how and where housing will be provided in the Municipality.	Lead	Short-medium (within 2021/2022 financial year)	Council, DPIE, Housing Providers & Broader Community	Strategic Planning
Review and investigate planning proposals submitted to Council for those greenfield dwelling opportunities identified in the town maps attached to this LSPS.	Lead	Ongoing	Council, DPIE & Broader Community	Strategic Planning
Undertake planning work to identify future opportunities to amend LEP controls which facilitate varied housing options within the boundaries of the existing towns and villages.	Lead	Short	Council, DPIE & Broader Community	Strategic Planning
Facilitate higher density development as recommended by the Kiama Town Centre Study through the review and amendment of Development Controls within the study area.	Lead	Short-Medium	Council, DPIE & Broader Community	Strategic Planning
Work with land owners, State agencies and the community to establish the shared future vision of the Bombo Quarry.	Collaborate	Medium	Council, DPIE & Broader Community	Strategic Planning
Monitor housing and land supply to ensure demand is being met and provide quarterly public reports on dwelling approvals and completions	Lead	Ongoing	Council, DPIE & Broader Community	Strategic Planning
PP2 Champion Architectural Excellence				
Update development controls for residential areas with local character and built form statements to guide new developments.	Lead	Ongoing	Council, Broader Community and Proponent/s of new release areas.	Strategic Planning
Undertake a DCP review to ensure controls are appropriate, including improvements to structure, removal of inconsistencies, and inclusion of Heritage and town centre controls.	Lead	Short	Council & Broader Community	Strategic Planning

Action	Council's Role	Timeframe*	Key Stakeholders	Responsibility
PP3 Connect the Municipality				
Complete the Kiama traffic and parking study to identify the future needs of the Kiama Municipality	Lead	Short	Strategic Planning, Transport & Broader Community.	Engineering and Works
Advocate for ongoing prioritisation, by the NSW Government for connections to Kiama such as rail improvements and ongoing improvements to the Princes Highway.	Advocate	Ongoing	Transport NSW, Access Committee & Broader Community	Strategic Planning & Engineering and Works
Partner with community organisations to investigate options for alternative transport such as community transport or shuttle services.	Partner	Medium	Strategic Planning, Road Safety, Transport NSW, Access Committee & Broader Community.	Strategic Planning & Engineering and Works
Complete a walking & cycling strategy to identify opportunities for improved walking and cycling within and between town centres	Lead	Medium	Road Safety, Transport NSW, Access Committee, Pedestrian/ Cycle Committee & Broader Community.	Strategic Planning & Engineering and Works
PP4 Support the delivery of required infrastructure				
Maintain our role within the DPIE Urban Development Program/ Regional Plan review and/or other similar collaborations	Advocate	Ongoing	Council, DPIE & other agencies.	Strategic Planning
Prepare and finalise the local infrastructure contributions framework to provide updated contributions plans which support the delivery of infrastructure within the municipality	Lead	Short	Engineering & Works, Broader Community and DPIE	Strategic Planning

Timeframe*: short-term - 1-2years, medium-term - 2-6years, long-term - 6-20years



Theme 2: Develop a Diverse and Resilient Economy

The economic vision for Kiama under the Kiama REDS 2018-2022 is:

To be a strong vibrant economy outside of current holiday peaks with carefully managed growth and employment opportunities in tourism, agribusiness and other emerging industries and to capitalise on the region's unique opportunities in digital connectivity.

Visitor Economy (Tourism)

Council has developed a tourism opportunity plan that seeks to identify new tourism experiences and infrastructure requirements and to facilitate and encourage investment.

The swelling of our population during the peak holiday season impacts on the amenity of local residents and so the policy focus is to increase the value of tourism rather than to further increase visitor numbers. By utilising our natural assets and linking tourism opportunities to the NSW Marine Based Tourism Strategy we can increase the amount of visitors who stay overnight.

Health, Disability and Aged Care

With around an additional 3,750 residents aged 60+ over the next 20 years, employment and demand for space in the allied health and other aged care/ seniors services will increase. Council's own Blue Have Care is a major local player in this sector and offers a true continuum of aged care services and a wide range of disability services for people in the Illawarra region.



ICT/knowledge services

The liveability and attractiveness of the area, and the presence of high-speed broadband has the effect of business owners wanting to locate and grow their technology businesses. This has seen a significant growth in ICT jobs growth which brings with it higher value jobs and associated economic multiplier benefits.

Education

The nature of jobs in this sector would complement and be in alignment with our current labour force. We have a comparatively high proportion of our labour supply having completed year 12 or equivalent and a high proportion hold formal university qualifications. The Education sector is the second highest occupation of employment of our residents.

Agriculture

Kiama has a strong history in agriculture however recent industry adjustments have changed the viability of traditional farming businesses. New farm based enterprises have the potential to grow the local economy however any reform in this sector needs to ensure the long term protection of agricultural land as a resource for food and fibre production.

In addition to the key sectors discussed above, Kiama is also well placed to support economic activity and job creation in other sectors such as the creative and cultural arts economy and the continued importance of retail, construction and public administration.

Kiama has just 3.58ha of land zoned for light industry – this represents 0.014% of the total area of the Municipality. The demand for light industrial land and premises in Kiama is solid with a number of businesses having indicated that they wish to expand. The lack of available land is forcing

businesses that need additional space to relocate to industrial and business parks in neighbouring local government areas. Three (3) planning priorities have been identified to develop a diverse and resilient economy for our Municipality.

Our Planning Priorities

- PP5** Foster Economic Diversity
- PP6** Manage tourism development and the visitor economy
- PP7** Strengthen Commercial Centres



Action Plan – Develop a Diverse and Resilient Economy

Action	Council's Role	Timeframe	Key Stakeholders	Responsibility
PP5 Foster Economic Diversity				
Support growth in key industries and encourage twenty-first century industry and business models through well planned urban and rural land development.	Lead	Medium	Chambers of Commerce, Destination Kiama, NSW Gov, Business operators & Broader Community	Strategic Planning
Identify land and propose appropriate zoning that is suitable for small scale service industrial uses in the short to medium term	Lead	Short	Council, DPIE & Broader Community	Strategic Planning
PP6 Manage tourism development and the visitor economy				
Drive tourism growth beyond its current seasonal peak and develop opportunities that will grow overnight visitor expenditure	Lead	Ongoing	Tourism & Events, Economic Development, Chambers of Commerce, Destination Kiama, NSW Gov, Business operators & Broader Community	Strategic Planning
Advocate for the implementation of the State Government's new regulatory framework for short-term rental accommodation (STRA).	Lead	Short	Broader Community and State Government	Strategic Planning
Work with the State Government on the implementation of the Marine Based Tourism Strategy, in particular the protection of marine biodiversity, development opportunities for marine based assets (such as lifesaving clubs) and options for enhancing recreational activities and attractions.	Partner	Short	Strategic Planning, Property, Engineering & Works, Chambers of Commerce, Destination Kiama, NSW Gov, Business operators & Broader Community	Economic Development and Tourism
Work with the State Government on the activation of the Kiama Harbour and participate in planning and stakeholder engagement opportunities for this project.	Partner	Short	Strategic Planning, Property, Engineering & Works, Chambers of Commerce, Destination Kiama, NSW Gov, Business operators & Broader Community	Economic Development
PP7 Strengthen Commercial Centres				
Develop and enact an implementation strategy for the Kiama Town Centre Study recommendations that relate to Council assets, road networks etc.	Lead	Short	Strategic Planning, Economic Development, Chambers of Commerce, Business operators & Broader Community	Engineering and Works
Undertake a town centre planning study for the township of Gerringong	Lead	Short-Medium	Gerringong Community	Strategic Planning

Timeframe: short-term - 1-2years, medium-term - 2-6years, long-term - 6-20years



Theme 3: Protect Rural Landscapes

Over a third of the Kiama Municipality is zoned for Primary Production or Rural Landscape. The net value of agriculture exports from Kiama is \$26M per annum.

Kiama has a strong history in agriculture, however recent industry adjustments have changed the viability of traditional farming businesses. New farm based enterprises have the potential to grow the local economy however any reform in this sector needs to ensure the long term protection of agricultural land as a resource for food and fibre production.

Two (2) planning priorities have been identified to protect rural landscapes in our Municipality.

We need to be very careful about the types and mix of agricultural and/or ancillary uses that we permit in our rural zones. The introduction of uses that fundamentally shift the market value of important agricultural lands (such as rural residential and some tourism uses) should be avoided. As should introducing smaller rural lot sizes that have the potential to impact on production capacity, land values and business viability. Consideration of different land tenure arrangements may be appropriate to support new farming enterprises.

The agriculture sector is susceptible to a relatively high level of risk rising from:

- economic factors such as global markets, trade, inflation and transportation disruptions
- production factors such as access

to resources, changes in energy and water prices, production costs, profits, production process failures and labour disruptions

- environmental factors such as resource depletion, pollution and natural/man-made disasters
- governance issues such as regulatory environment and sovereign risk
- to a lesser extent, societal challenges such as community attitudes towards development, pressure groups and public liability claims.

These planning priorities reflect the Municipality's aspirations for agriculture to be valued as a viable contributor to the Municipality's economy rather than just for its scenic qualities. This is a viable option due to our favourable climate and strategic connectivity to domestic and international markets.

Our Planning Priorities

- PP8 Protect viable agriculture and agricultural lands
- PP9 Protect scenic rural landscapes





Action Plan – Protect Rural Landscapes

Action	Council's Role	Timeframe	Key Stakeholders	Responsibility
PP8 Protect viable agriculture and agricultural lands				
Lobby State Government to finalise the Agricultural Lands Mapping project, as identified in the Illawarra-Shoalhaven Regional Plan, to ensure the earliest possible completion of this project, particularly for the Kiama Municipality.	Advocate	Short	Council & DPIE.	Strategic Planning
Following completion of the Agricultural Lands Mapping project, review rural zonings of the Kiama Local Environmental Plan (LEP) 2011 to ensure agricultural lands are appropriately zoned.	Lead	Short-Medium	Council, DPIE, Property Owners & Broader Community	Strategic Planning
Review land use tables of rural zonings in the Kiama Local Environmental Plan (LEP) 2011 to ensure appropriate mix of uses permitted in rural zones, balancing environmental outcomes	Lead	Short-Medium	Council, DPIE, Property Owners, Agricultural Industry & Broader Community	Strategic Planning
Work with the Illawarra-Shoalhaven Joint Organisation (ISJO) and neighbouring Councils to lobby State Government to make changes to Standard Industry LEP and other relevant environmental planning instruments to facilitate the protection of agricultural lands	Collaborate	Medium	Council, ISJO, Regional councils Broader Community.	Strategic Planning
Continue to participate in the Sydney Peri-Urban Network (SPUN) of Councils and/or other similar collaborations.	Advocate	Ongoing	SPUN councils.	Strategic Planning
Develop a contemporary Rural Landuse Strategy to foster and promote viable agriculture.	Lead	Medium	Council, Agricultural Industry, State & Federal Govt & Broader Community	Strategic Planning
PP9 Protect scenic rural landscapes				
Investigate opportunities to introduce planning controls to protect scenic rural landscapes.	Lead	Ongoing	Council, DPIE & Broader Community	Strategic Planning

Timeframe: short-term - 1-2years, medium-term - 2-6years, long-term - 6-20years



Theme 4: Mitigate and adapt to Climate Change and Protect our Environment

The environment which makes up the Kiama Municipality is defined by its unique natural landscapes and colours – from the deep green biodiversity of the escarpment, through to the agricultural pasture lands and rolling green hills of the coastal landscape and earthy hues of the coastline and deep blue of the ocean. Our environment plays an integral role in the economic, social and natural environment makeup of the council area.

Three (3) planning priorities have been identified to adapt to climate change and protect our environment.

In the Kiama Municipality the Budderoo National Park, Barren Grounds Nature Reserve, Minnamurra River, Crooked River, lagoons and wetlands, such as Werri Lagoon and Spring Creek, are environmental assets that have a regional, state and national significance.

The Region is expected to experience increase in all temperature variables, more frequent and intense storms and flooding, and increased fire risk. Impacts may include power outages, infrastructure damage, erosion, changes to plant growth, impact on vulnerable groups and financial cost. Understanding these changing weather patterns will be important for Council to build sustainable and resilient communities.

Understanding environmental areas outside national, state and nature reserves at a local level is a key challenge for the Kiama Municipality. The opportunity

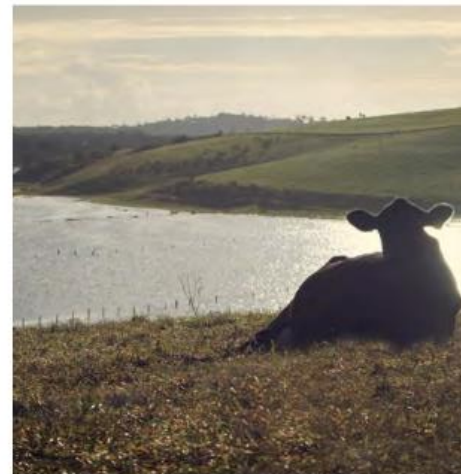
to enhance the protection of habitat and threatened species, particularly by providing connections through private land holdings is an important issue which Council will consider when making planning decisions.

To enable these areas to be fully appreciated, additional work is required to better understand the environmental values on the land. The current baseline data was prepared over ten years ago. It now needs to be reviewed to accurately understand the location of key biodiversity corridors and environmental values throughout the Municipality. As new development occurs through our towns and villages, it will be important for Council to understand the location of key environmental values and the extent to which new development may impact them.

Council is preparing a Coastal Management Plan (CMP) – a long term strategy for managing the coastline of the Kiama Municipality. Funding assistance from NSW Government Coast and Estuary Program is supporting this project. The CMP will help identify risks to our coastal communities and establish ways of managing those risks.

Responsible Management of Resources

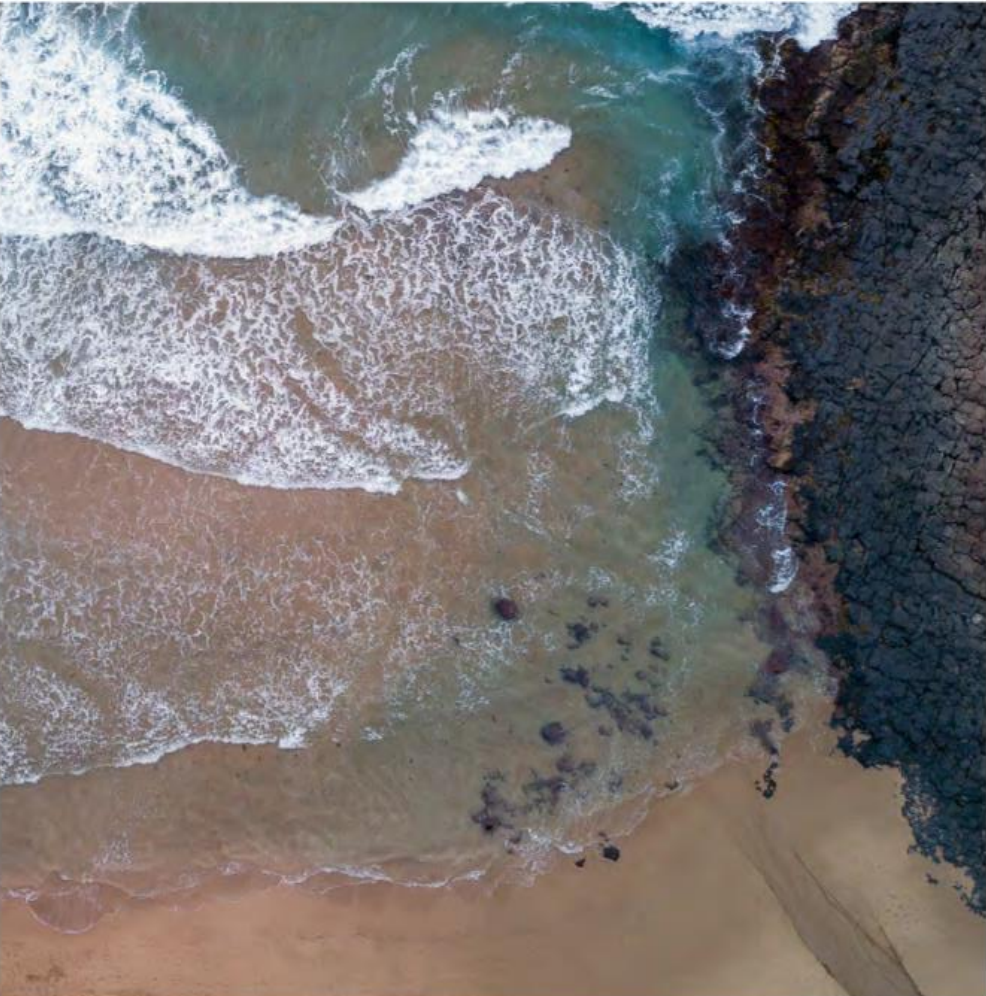
The Illawarra Shoalhaven Joint Organisation (ISJO) is actively engaged with the region's councils, including Kiama Council, in a number of environment, sustainability and climate change policy areas. These include current and potential programs relating to illegal dumping,





Item 15.4

Enclosure 3



litter, waste, climate change mitigation and adaptation, biodiversity, renewable energy and community education. We will continue to collaborate regionally to ensure improved outcomes and efficiencies across these program areas.

We will continue to collaborate regionally to ensure improved outcomes and efficiencies across these program areas.

Kiama Council has been recognised as a leader in sustainable waste management and diversion of waste from landfill. Council and residents have benefitted from the various waste services, programs and events all aimed at reducing waste going to landfill, increasing resource recovery including quality compost from our food and garden organics recycling.

Council continues to look at all waste services currently provided to its residents and aims to identify potential improvements for resource recovery. We will focus on opportunities presented through innovation, new technologies and facilities and community education to continue to reduce the amount of waste we send to landfill and increase the value of resources being recovered and recycled.

In 2009, Council endorsed a regional climate change adaption strategy and action plan as a local policy. The plan includes detailed actions relating to planning and development, environment, community and corporate services, and infrastructure and services. Implementation of the prioritised actions required collaboration between local and State authorities.

More recently, the Shoalhaven and Illawarra Enabling Regional Adaptation (SIERA) report was released in June 2019 and contains an overview of the region's vulnerability to climate change and suggests adaptation actions.

It is beneficial for Council to bring these initiative together and consider additional areas for investment as a contemporary local climate change mitigation and adaption policy. This would be a refresh of the 2009 climate change adaptation strategy.

Due to the combination of steep escarpment and flat coastal plains, many of the catchments in the Kiama LGA are susceptible to flash flooding. Flash flooding occurs when large amounts of rain fall during a short period, causing creek waters to rise quickly and with very little warning before water enters properties.

While a number of flood studies supporting specific developments (such as sewerage schemes, Princes Highway upgrades, individual building developments) have been completed in the past, Council is now working towards completing overall catchment wide flood studies to allow further floodplain risk management to be implemented.

To date, flood studies have been completed for the Surf Beach, Spring Creek and Werri Lagoon/Ooaree Creek catchments as identified by the Kiama Catchment and Flood Risk Committee as a priority. These were prioritised based on past urbanisation, increasing development potential in the lower catchment areas and reported existing flooding issues in these locations. Further studies are planned for the Minnamurra River and Munna Munnora catchments in the near future as grant funding permits.

Council is due to review and update bushfire mapping consistent with current bushfire prone land mapping guidelines. We have had initial discussions with the Rural Fire Service about the process, including gaining access to the official data layers to inform our mapping review.

Our Planning Priorities

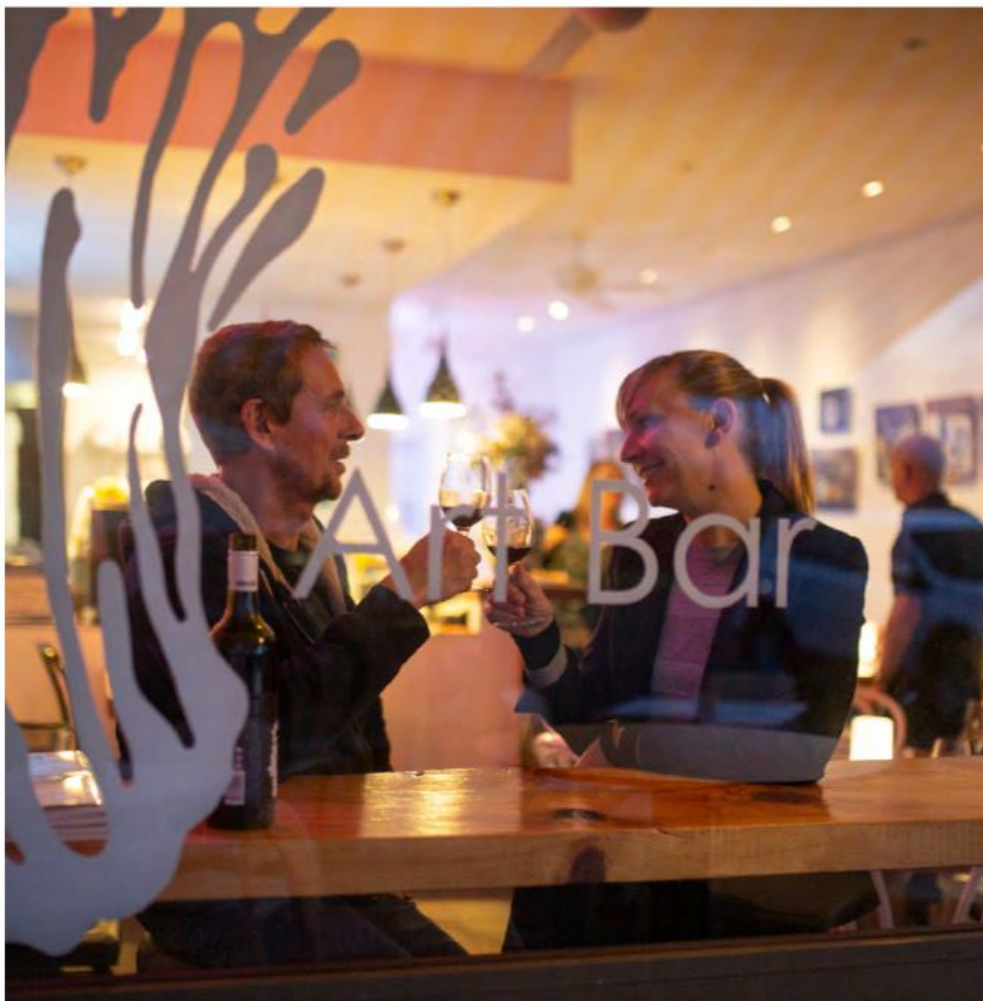
- PP10** Conserve areas of environmental significance
- PP11** Responsibly manage resources and waste
- PP12** Plan for and adapt to the impacts of natural hazards and the changing climate

Action Plan – Adapt to Climate Change and Protect our Environment

Action	Council's Role	Timeframe	Key Stakeholders	Responsibility
PP10 Conserve areas of environmental significance				
Undertake a Municipal wide vegetation study to ensure biodiversity, corridor and bushfire mapping is accurate	Lead	Short	Council, DPIE & Broader Community.	Strategic Planning
Following completion of the Municipal wide vegetation study, review environmental zonings and terrestrial biodiversity layers of the Kiama Local Environmental Plan (LEP) 2011 to ensure environmental lands are appropriately zoned.	Lead	Medium	Council, DPIE, Property Owners & Broader Community	Strategic Planning
Review land use tables of environmental zonings in the Kiama Local Environmental Plan (LEP) 2011 to ensure appropriate mix of uses permitted in environmental zones	Lead	Short-Medium	Council, DPIE, Property Owners & Broader Community	Strategic Planning
Complete and implement the open coast Coastal Management Program (CMP) to ensure the Municipality's open coast is appropriately managed	Lead	Short	Strategic Planning, Engineering & Works, DPIE, Coastal Council and Broader Community.	Environment & Health
Prepare scoping studies and update the existing Coastal Zone Management Plans for Minnamurra and Crooked Rivers to ensure that the Minnamurra and Crooked Rivers are appropriately managed	Lead	Medium	Strategic Planning, Engineering & Works, DPIE, Coastal Council and Broader Community.	Environment & Health
Prepare scoping studies to be used to develop Coastal Management Programs for: • Werri Lagoon, • Spring Creek and other smaller estuaries, and • Littoral rainforests	Lead	Medium	Strategic Planning, Engineering & Works, DPIE, Coastal Council and Broader Community.	Environment & Health
PP11 Responsibly manage resources and waste				
Plan for and review all waste services currently provided to identify potential for improved resource recovery	Lead	Ongoing	ISJO, Illawarra-Shoalhaven councils & Broader Community.	Environment & Health
Continue to collaborate with ISJO on regional approaches on environment, sustainability and climate change policy areas and collaborative regional purchasing.	Collaborate	Ongoing	ISJO, & Illawarra-Shoalhaven councils	Procurement, Engineering & Works, Environment & Health, Strategic Planning

Action	Council's Role	Timeframe	Key Stakeholders	Responsibility
PP12 Plan for and adapt to the impacts of natural hazards and the changing climate				
Following completion of the Municipal wide vegetation study update existing Bushfire Prone Land Map, in accordance with NSW Rural Fire Service's requirements, to ensure land use planning decisions are made utilising up to date/current data.	Lead	Medium	Council, RFS & Broader Community	Strategic Planning
Seek funding for Catchment Flood Studies and associated Risk Management Studies/Plans	Advocate	Ongoing	Council, DPIE & Broader Community	Engineering & Works
As part of DCP review program, update flood related development controls in accordance with NSW guidelines.	Lead	Medium	Council, DPIE & Broader Community	Strategic Planning
Complete and implement a contemporary local climate change adaption policy that brings together existing initiatives.	Lead	Medium	Council, DPIE & Broader Community	Strategic Planning
Complete and implement a Net Zero Emission Strategy for the Municipality	Lead	Medium	Council, DPIE & Broader Community	Strategic Planning
Complete and implement an Urban Greening Strategy	Lead	Medium	Council, Landcare & Broader Community	Strategic Planning
In conjunction with ISJO advocate to both Federal and State governments for overarching regional approaches to reduce greenhouse gas emissions, for example changes to BASIX commitments.	Advocate	Short	ISJO, Illawarra-Shoalhaven councils.	Strategic Planning

Timeframe: short-term = 1-2years, medium-term = 2-6years, long-term = 6-20years



Theme 5: Foster Vibrant and Accessible Places

The unique character and heritage of our towns and villages play a significant role in supporting a high quality of life that are valued by visitors and locals and attracts new residents to the Municipality. The character of our places make them distinctive and unique. Character encompasses the way a place looks and feels. It is created by a combination of land, people, built environment, history, culture and tradition, both Aboriginal and non-Aboriginal, and it looks at how they interact to create an area's distinctive character.

Three (3) planning priorities have been identified to foster vibrant and accessible places in our Municipality.

As the population demographics of the Kiama Municipality continues to grow and change it will be necessary for Council to accommodate the change by ensuring that suitable open space, sporting and community facilities are provided.

Council continually invests in existing recreational and community facilities. Grant funding has been received for works to the Kevin Walsh Sports Precinct, Hyams Creek pedestrian bridge and amenity facilities at North Street, Jones Beach and Cooke Park/Boat Harbour Amenities.

Council will continue to look for opportunities to attract grants to provide the recreation and community facilities the community require.

Council is continuing to work towards providing an arts precinct within the Kiama Town Centre and the new Gerringong Library and Museum (GLaM).

As part of the preparation of a new contributions plan framework a recreation needs assessment will be undertaken to determine the current and future demand for recreational and community facilities. This work will enable Council to determine the monetary contribution developers should make to recreational and community facilities.

A key strength of the character of our towns and villages are their numerous historic buildings. Protecting them and ensuring their long-term survival will require considerable effort and needs to be championed by all, including state and local government, private landowners, tenants and building users as well as the wider community.

Council has committed to reviewing the exiting heritage listed items and to potentially consider the inclusion of additional heritage items in the LEP, including establishing a heritage conservation area for the Civic Quarter of the Kiama Town Centre. This work will be carried in conjunction with the Kiama Historical Society to identify additional items.

We currently do not have a thorough appreciation of the Aboriginal cultural heritage of Kiama or how we may be able to recognise that culture to support local aboriginal people within our community. There is an opportunity to undertake a project to identify and heritage list Aboriginal sites of cultural and historical significance and to appropriately promote that heritage. The concept of this project was initiated by local Aboriginal community members and has been discussed over the last few years.

The Local Character and Place Guideline, recently released by the NSW Government, which outlines

what local character and place is, and how it fits into the planning system and introduces the concept of character overlays in the LEP is something that Council will continue to investigate, particularly how the character overlays will influence complying development certification (i.e. approvals issued by private certifiers).

Our Planning Priorities

- PP11** Support and create vibrant places
- PP12** Identify and safeguard areas & items of heritage significance
- PP13** Celebrate and protect local character



Action Plan – Foster Vibrant and Accessible Places

Action	Council's Role	Timeframe	Key Stakeholders	Responsibility
PP14 Support and create vibrant places				
Implement the landuse planning actions contained within the Kiama Town Centre Study and future Gerringong Town Centre Study	Lead	Ongoing	Economic Development, Destination Kiama, Chambers of Commerce & Broader Community	Strategic Planning
Progress and facilitate the Kiama Arts Precinct project	Lead	Short	Cultural Board, Council & Broader Community	Community & Cultural Development
Prepare and adopt Plans of Management for Council owned and managed land to ensure public places are managed to create vibrant and inclusive spaces	Lead	Short-Medium	Council & Broader Community	Property
Undertake analysis of the community's recreational and cultural facilities needs in order to ensure future planning provides for these needs	Lead	Short-Medium	Engineering & Works, Broader Community and DPIE	Strategic Planning
PP15 Identify and safeguard areas & items of heritage significance				
Establish a holistic review program to review the existing heritage register contained in Schedule 5 of the Kiama LEP 2011.	Lead	Ongoing	Heritage NSW, Historical Societies & Broader Community	Strategic Planning
Finalise Kiama Town Centre Heritage Review Project, as identified by the Kiama Town Centre Study, to consider the outcomes of the KTC Study and to identify other potential heritage items and/or areas.	Collaborate	Short	Heritage NSW, Historical Societies & Broader Community	Strategic Planning
Update associated inventory sheets to ensure all relevant information is available regarding the heritage significance of heritage listed items/ areas	Advocate	Ongoing	Heritage NSW, Historical Societies & Broader Community	Strategic Planning
Create a heritage conservation area (HCA) for Civic Precinct	Lead	Short	Heritage NSW, Historical Societies & Broader Community	Strategic Planning
As part of annual DCP review, update existing heritage controls in the Kiama Development Control Plan 2020, to ensure that identified heritage items/areas are adequately protected.	Lead	Short	Heritage NSW, Historical Societies & Broader Community	Strategic Planning
In consultation with the local Aboriginal Community, seek funding to investigate appropriate identification, celebration and protection of Aboriginal Cultural Heritage	Lead	Ongoing	Strategic Planning, Aboriginal Community, Lands Council, Council & Broader Community	Community & Cultural Development

Action	Council's Role	Timeframe	Key Stakeholders	Responsibility
PP16 Celebrate and protect local character				
Undertake a review and study of areas with significant/contributory local character, as identified by Government Architect, and prepare appropriate character statements, LEP maps and relevant DCP controls	Lead	Short-Medium	DPIE & Broader Community	Strategic Planning

Timeframe: short-term - 1-2years, medium-term - 2-6years, long-term - 6-20years



12.0 Implementation, Monitoring and Reporting

Our LSPS describes the long-term land use strategy for the Kiama Municipality to 2040. This statement is intended to be a living document and will be revised on an ongoing, as-needs-basis so that the plan remains responsive, relevant and local.

In order to ensure that the actions contained within this Statement are funded, appropriately allocated within the organisation and partnerships formed, the Action Plans will be incorporated into Council's strategic integrated planning framework.

Council will monitor and report on progress of the LSPS priorities, actions and outcomes via the existing Integrated Planning & Reporting framework (IP&R) in accordance with the Local Government Act 1993. To this end, it is intended that the statement will be reported on annually, as part of the Annual Report, to demonstrate completion of the various actions identified throughout the document. Revisions to the LSPS may also be required in response to significant changes within the Municipality, such as new infrastructure investment and employment opportunities or significant changes in projected population growth.

A comprehensive review will also be undertaken every four years, in line with Council's Delivery Program.

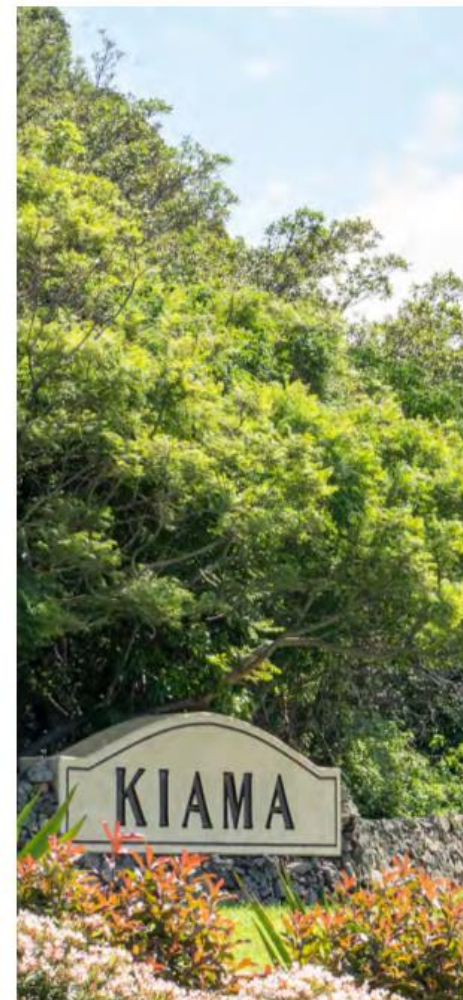
Community feedback will be regularly sought. It is anticipated that this consultation will identify continuous improvement opportunities and will ensure that the LSPS continues to reflect the community's social and economic needs as well

as their vision of the future desired state of the local area.

There will be a need to collaborate with other councils in the region and the Illawarra-Shoalhaven Joint Organisation (ISJO) due to the wider role that Kiama's strategic planning and decision-making plays in achieving the objectives of the Illawarra-Shoalhaven Regional Plan and the Kiama REDS as outlined in the Appendix of this document.

It also recognises the potential impact that strategically important decisions regarding critical infrastructure, environmental issues, housing, investment and a range of other topics covered in the LSPS may have on the plans of neighbouring communities. These valued cross boundary partnerships will also help deliver Kiama's vision by driving efficiencies in accessing government funding, attracting inward investment and accessing a wider field of expertise.

Strategies and studies required by this statement will primarily be funded in future 4-year delivery programs and annual operational plans of Council, although availability of funding via the Regional Growth fund and other state agency opportunities will also be explored.



Appendix 1 – Relationship between LSPS & Kiama Community Strategic Plan 2017-2027

Kiama Local Strategic Planning Statement - Themes						
		 Manage sustainable growth	 Develop a diverse and resilient economy	 Protect rural landscapes	 Mitigate and adapt to climate change and protect our environment	 Foster vibrant and accessible places
Kiama Community Strategic Plan Objectives	Objective 1: A healthy, safe and inclusive community					12 - Planning for and assisting specific needs groups 13 - We live in a safe community
	Objective 2: Well planned and managed spaces, places and environment	2.1 - Maintain the separation and distinct nature of local towns, villages and agricultural land 2.3 - The principles of ecological sustainable development and compliance underpin town planning and local development 2.5 - Effectively managed our transport, drainage and other infrastructure and assets		2.1 - Maintain the separation and distinct nature of local towns, villages and agricultural land	2.1 - Maintain the separation and distinct nature of local towns, villages and agricultural land 2.2 - Our community and natural environments are adaptive, resilient and sustainable and informed of predicted climate change impacts. 2.4 - Effectively manage our waste and resources	2.1 - Maintain the separation and distinct nature of local towns, villages and agricultural land
	Objective 3: A diverse, thriving economy		3.1 - Promote and encourage business development and economic prosperity in the local area 3.3 - Promote and support tourism in the local area	3.1 - Promote and encourage business development and economic prosperity in the local area	3.2 - Recognise and support Council as a significant purchaser in the local area	3.1 - Promote and encourage business development and economic prosperity in the local area
	Objective 4: Responsible civic leadership that is transparent, innovative and accessible	4.2 - Council embraces good governance and better practice strategies 4.3 - Council and the community working together	4.3 - Council and the community working together	4.3 - Council and the community working together	4.3 - Council and the community working together	4.3 - Council and the community working together

Appendix 2 – Relationship between LSPS & Illawarra-Shoalhaven Regional Plan 2036

		Kiama Local Strategic Planning Statement - Themes				
		 Manage sustainable growth	 Develop a diverse and resilient economy	 Protect rural landscapes	 Mitigate and adapt to climate change and protect our environment	 Foster vibrant and accessible places
Illawarra-Shoalhaven Regional Plan Goals	Goal 1: A prosperous Illawarra-Shoalhaven		Direction 1.3.5: Development a stronger marine-based tourism industry, capitalising on the region's numerous small ports. Direction 1.4.2: Support the development of new industrial land Direction 1.4.3: Support growth in the priority growth sectors through flexible employment lands guidelines for the Illawarra-Shoalhaven			
	Goal 2: A variety of housing choices, with homes that meet needs and lifestyles	Direction 2.1.1: Review housing opportunities within the Kiama Local Government Area so it can respond to changing housing needs Direction 2.5.1: Monitor land and housing supply through the Illawarra Urban Development Program				

		Kiama Local Strategic Planning Statement - Themes				
		Manage sustainable growth	Develop a diverse and resilient economy	Protect rural landscapes	Mitigate and adapt to climate change and protect our environment	Foster vibrant and accessible places
Illawarra-Shoalhaven Regional Plan Goals	Goal 3: A region with communities that are strong, healthy and well-connected	Direction 3.2.1: Investigate options to improve public transport service levels which better link centres, corridors and growth areas to Metro Wollongong Direction 3.2.3: Investigate tourism-related transport services in Kiama and Shoalhaven	Direction 3.2.3: Investigate tourism-related transport services in Kiama and Shoalhaven			Direction 3.3.1: Review and update the Neighbourhood Planning Principles Direction 3.3.2: Support Council-led revitalisation of centres Direction 3.3.3: Development and implement strategies to invest in sporting and recreational infrastructure Direction 3.4.1: Conserve heritage sites when preparing local planning controls
	Goal 4: A region that makes appropriate use of agricultural and resource lands			Direction 4.1.1: Identify regionally important agricultural lands and reflect the outcomes in local planning controls		

Kiama Local Strategic Planning Statement - Themes						
		Manage sustainable growth	Develop a diverse and resilient economy	Protect rural landscapes	Mitigate and adapt to climate change and protect our environment	Foster vibrant and accessible places
Illawarra-Shoalhaven Regional Plan Goals	Goal 5: A region that protects and enhances the natural environment				Direction 5.1.1: Avoid, minimise and mitigate the impact of development on significant environmental assets. Direction 5.1.2: Protect high environmental value land at Seven Mile Beach, Gerroa Direction 5.1.3: Protect the region's biodiversity corridors in local planning controls Direction 5.1.4: Create a consistent approach to protect important riparian areas in planning and development controls Direction 5.2.1: Apply contemporary risk management to coastal and other hazards Direction 5.3.1: Develop long term waste-management capacity Direction 5.4.1: Protect sensitive estuaries and coastal lakes	

Appendix 3 – Relationship between LSPS & Kiama Regional Economic Development Strategy

		Kiama Local Strategic Planning Statement - Themes				
		 Manage sustainable growth	 Develop a diverse and resilient economy	 Protect rural landscapes	 Mitigate and adapt to climate change and protect our environment	 Foster vibrant and accessible places
Kiama Regional Economic Development Strategy Elements	Element 1: Drive tourism growth beyond its current seasonal peak and develop opportunities that will grow overnight visitor expenditure	Develop a Bombo Quarry Precinct Master Plan. Current Concept Plan shows hotel, commercial, residential, industrial and recreational precincts. The Plan should consider opportunities for emerging industries and new business models.	Encourage additional length of stay and off-season visits to Kiama via redevelopment of Kiama Harbour and Kiama Visitor Centre.			Progress Kiama arts and culture precinct
	Element 2: Enhance the liveability of Kiama and capitalise on the region's unique opportunities in digital connectivity	Advocate for the construction of the Albion Park interchange				Upgrades to civic centres and office spaces – that includes digital connectivity, parking and amenities (toilet blocks, picnic areas, gas BBQs and signage). Upgrade of the Kevin Walsh Oval, Jamberoo.

		Kiama Local Strategic Planning Statement - Themes				
		Manage sustainable growth	Develop a diverse and resilient economy	Protect rural landscapes	Mitigate and adapt to climate change and protect our environment	Foster vibrant and accessible places
Illawarra-Shoalhaven Regional Plan Goals	Element 3: Support growth in key industries and encourage twenty-first century industry and business models through well planned urban and rural land development		Assess the potential for the conversion of vacant farm buildings into tourist accommodation. Build on the Region's strengths in home-based businesses which are well serviced by the NBN. Explore ways to target ICT industry or any business that utilises high speed internet – to inform the design of future infrastructure.	Undertake an assessment of impediments and opportunities facing the Region's farm and agribusiness sectors – to inform potential projects aimed at strengthening and diversifying this important sector. Encourage collaboration between farm businesses and NSW DPI (and other relevant institutions) to find ways to improve production and profitability in the Region's traditional enterprises, such as beef and dairy, and on new agricultural products (for example, new industries in the 'blue economy' e.g. finfish aquaculture, seaweed production). Build on current Kiama tourism strategy that identifies the importance of 'food tourism' and link this opportunity to local agricultural producers. Ensure that regional infrastructure supports efficient transport of agricultural products e.g. efficient road network and airports serving international markets.		Develop a new Gerringong Town Centre Master Plan and commercial market assessment to ensure satisfactory supply of employment lands to meet future needs.

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Author	Manager Planning and Development

Review and version control

The Strategy should be reviewed every five years.

Date endorsed	Brief detail of amendments
18 February 2025	Local Strategic Planning Statement updated 2025 and put on exhibition with Draft Local Housing Strategy (Draft v2)
[date]	Local Strategic Planning Statement updated 2025 for adoption with Local Housing Strategy

Item 15.4

Enclosure 3